If you have printed this bid from the City of Quincy’s Website or through an email, it is your responsibility to check for addenda at www.quincyma.gov before you turn in your proposal. “Please send an acknowledgment that you have printed out this bid via email to; kimtrillcott@quincyma.gov” The City of Quincy will not be responsible for any bids received omitting any addenda acknowledgement.

Thank you
Request for Services (RFS)
Owner’s Project Manager (OPM) for City of Quincy
Public Safety Complex Building
Quincy, Massachusetts

Notice

2020

The City of Quincy, (“Owner”) is seeking the services of a qualified “Owner’s Project Manager” as defined in Massachusetts General Laws Chapter 149, Section 44A½ and as further defined by the provisions of this RFS, to provide Project Management Services for the land acquisition, state agency coordination, design, construction and commissioning of the Public Safety Complex building to be located at 1-55 Sea Street, Quincy, MA 02169.

The Owner is requesting the services of an Owner’s Project Manager to represent the Owner during the following phases of the project: land acquisition, tenant relocation, select demolition, design development, construction documents, procurement, construction, commissioning and final closeout of the potential Project. The estimated total cost of the Project is now anticipated to be $70 million.

Proposals will be received at the office of the Purchasing Department; City Hall; 1305 Hancock Street; Quincy, MA 02169, until April 23, 2020 @ 12:00 p.m.

Detailed specifications are available on-line at the City of Quincy’s website, www.quincyma.gov April 2, 2020 and requested from purchasing@quincyma.gov as well as available at the office of the Purchasing Agent, Quincy City Hall, 1305 Hancock Street, Quincy, Massachusetts, 02169, between the hours of 8:30 AM and 4:30 PM

The City of Quincy shall determine the selected proposer(s). The City of Quincy reserves the right to withdraw the Request for Services Proposals; to reject any and all proposals; and to accept any proposal deemed to be in the best interest of the City of Quincy.

All questions regarding this RFS should be directed to Kathryn R. Logan, Purchasing Agent through fax: 617-376-1074 and email: purchasing@quincyma.gov Questions will be accepted until April 17, 2020 at 4:00 p.m.

Thomas P. Koch, MAYOR
Kathryn R. Logan, PURCHASING AGENT
REQUEST FOR OWNER’S PROJECT MANAGEMENT SERVICES (RFS)

1. Introduction

The City of Quincy, (“Owner”) is seeking the services of a qualified “Owner’s Project Manager” as defined in Massachusetts General Laws Chapter 149, Section 44A½ and as further defined by the provisions of this RFS, to provide Project Management Services for the land acquisition, state agency coordination, design, construction and commissioning of the Public Safety Complex building to be located at 1-55 Sea Street, Quincy, MA 02169.

The Owner is requesting the services of an Owner’s Project Manager to represent the Owner during the following phases of the project: land acquisition, tenant relocation, select demolition, design development, construction documents, procurement, construction, commissioning and final closeout of the potential Project. The estimated total cost of the Project is now anticipated to be $70 million.

2. Project Description, Objectives and Scope of Services

This project is on an expedited schedule and it is anticipated that the city will seek authority to undertake the project utilizing a construction manager at risk under the provisions of Massachusetts General Law Chapter 149A.

The site is located on 1-55 Sea Street parcel between the current Police Department Headquarters and the Department of Public Works building. The construction of the Public Safety Complex will involve the coordination between several nearby stakeholders including numerous City Departments as well as local businesses. The Owner’s Project Manager shall coordinate with all stakeholders to minimize any operational impacts to the Quincy Police Department and Department of Public Works.

Construction is anticipated to commence in 2021 and be completed for occupancy in the Spring of 2023.

The required scope of services is set forth in the standard contract for Owner’s Project Management Services for a CM at Risk delivery method attached hereto as Attachment C and incorporated by reference herein. The duration of the Construction as described anywhere at this time is an estimate only, based on the Owner’s experience. Actual duration may vary depending upon the Project as agreed upon by the Owner.

- Design Development/Construction Documents/Bidding Phase; 12 months
- Construction Phase 16-24 months
- Commissioning 2-4 months

3. Minimum Requirements

In order to be eligible for selection, each Respondent must certify in its cover letter that it meets the following minimum requirements. Any Response that fails to include such certification in its response, demonstrating that these criteria have been met, will be rejected without further consideration.

Each Respondent must designate an individual who will serve as the Project Director. The Project Director shall be certified in the Massachusetts Certified Public Purchasing Officer Program as
administered by the Inspector General of the Commonwealth of Massachusetts and must also meet the following minimum requirements:

- The Project Director shall have participated and directed a minimum of three projects utilizing the construction manager at risk delivery method provided for in Massachusetts General Law Chapter 149A, and

- The Project Director shall be a person who is registered by the Commonwealth of Massachusetts as an architect or professional engineer and who has at least 10 years experience in the construction and supervision of construction and design of public buildings.

OR;

- If not registered as an architect or professional engineer, the Project Director must be a person who has at least 12 years’ experience in the construction and supervision of construction and design of public buildings.

4. Evaluation Criteria

In addition to the minimum requirements set forth above, all Respondents must demonstrate that they have significant experience, knowledge and abilities with respect to public construction projects, particularly involving the construction in urban environments in Massachusetts. The Owner will evaluate Responses based on criteria that shall include, but not be limited to, the following criteria and weights:

1) (10%) Past performance of the Respondent, if any, with regard to public, private, MGL Chapter 149 projects across the Commonwealth, as evidenced by:
   a) Documented performance on previous projects as set forth in Attachment A, including the number of projects managed, project dollar value, number and percentage completed on time, number and dollar value of change orders, average number of projects per project manager per year, number of accidents and safety violations, dollar value of any safety fines, and number and outcome of any legal actions;
   b) Satisfactory working relationship with designers, contractors, Owner, and local officials.

2) (10%) Thorough knowledge of Commonwealth construction procurement laws, regulations, policies and procedures, as amended by the 2004 Construction Reform laws. In addition, thorough knowledge and experience with CM-At-Risk Procurement methodology.

3) (20%) Management approach: Describe the Respondent’s approach to providing the level and nature of services required as evidenced by proposed project staffing for new construction of the proposed Public Safety Complex; proposed project management systems; effective information management; and examples of problem solving approaches to resolving issues that impact time and cost.

4) (20%) Key personnel: Provide an organizational chart that shows interrelationship of key personnel to be provided by the Respondent for this project and that identifies the individuals and associated firms (if any) who will fill the roles of Project Director, Project Representative and any other key roles identified by the Respondent, including but not limited to roles in design review, estimating, cost and schedule control. Specifically, describe the time commitment, experience and references for these key personnel including relevant experience in the supervision of
construction of several projects that have been either successfully completed or in process that are similar in type, size, dollar value and complexity to the project being considered.

5) (20%) Capacity and skills: Identify existing employees by number and of expertise (e.g. field supervision, cost estimating, schedule analysis, value engineering, constructability review, quality control and safety). Identify any services to be provided by Subconsultants.

6) (10%) Thorough knowledge and demonstrated experience with life cycle cost analysis cost estimating and value engineering with actual examples of recommendations and associated benefits to Owners.

7) (10%) Financial Stability: Provide current balance sheet and income statement as evidence of the Respondent’s financial stability and capacity to support the proposed contract.

In order to establish a short list of Respondents to be interviewed, the Owner will base its initial ranking of Respondents on the above Evaluation Criteria. The Owner will establish its final ranking of the short-listed Respondents after conducting interviews and reference checks.

The Owner reserves the right to consider any other relevant criteria that it may deem appropriate, within its sole discretion. The Owner may or may not, within its sole discretion, seek additional information from Respondents.

This Request for Services, any addenda issued by the Owner, and the selected Respondent’s response, will become part of the executed contract. The key personnel that the Respondent identifies in its response must be contractually committed for the Project. No substitution or replacement of key personnel or change in the Subconsultants identified in the response shall take place without the prior written approval of the Owner.

The selected Respondent(s) will be required to execute a Contract for Project Management Services with the Owner in the form that is attached hereto as Attachment B and incorporated by reference herein. Prior to execution of the Contract for Project Management Services with the Owner, the selected Respondent will be required to submit to the Owner a certificate of insurance that meets the requirements set forth in the Contract for Project Management Services.

Prior to execution of the Contract for Project Management Services, the fee for services shall be negotiated between the Owner and the selected Respondent to the satisfaction of the Owner, within its sole discretion. The initial fee structure will be negotiated through the Feasibility Study/Schematic Design Phase. The selected Respondent, however, will be required to provide pricing information for all Phases specified in the Contract at the time of fee negotiation.

5. Selection Process and Selection Schedule

The Owner will apply its guidelines for OPM selection, as outlined below. Ranking of candidates during the selection process will include score sheets, substantially similar to those attached hereto as Attachment C. The process will involve the creation of a short list of candidates, selected by a committee appointed by the Chief Procurement Officer of the City of Quincy followed by an interview process of the short-listed candidates by the Committee. Contemporaneous with this process, one or more employees of the City will check references supplied by the short-listed candidates, and report back to the Committee with a written summary of the results of each reference check.
The guidelines for selection are as follows:

1) The Public Safety Complex Selection Committee will review responses, with each member of the committee reviewing minimum requirements as well as completing his/her own score sheet for each candidate using the assigned evaluation criteria and percentage listed above in section 4. The Committee will rank all responses that meet the minimum requirements and to record the ranking on a scoring sheet. Each committee member’s score sheet will then be turned over to a compiler, who will compile the scores for each candidate. Upon completion of the short list process, a minimum of three candidates may be selected for interviews by the Committee, if necessary.

2) The selection Committee will rank the Responses based on the weighted evaluation criteria identified in the RFS and will short-list a minimum of three Responses.

3) The committee may then conduct interviews, if necessary. Each candidate must present its key personnel at the interview process, including the individual(s) who will work on this project as their primary job. Each candidate will then be ranked by the interview team based on specific criterion that will be presented to each candidate prior to the interviews. The candidates will then be ranked, and the ranking will be submitted to the Committee for its final vote and approval.

4) The fee for service will be negotiated based upon qualifications and the ranking based upon the weighted evaluation criteria.

5) The Owner will commence fee negotiations with the first-ranked selection.

6) If the Owner is unable to negotiate a contract with the first-ranked selection, the Owner will then commence negotiations with its second-ranked selection and so on, until a contract is successfully negotiated and approved by the Owner.

7) First-ranked selection may be asked to participate in a presentation to the City Council.

8) The Owner may include its provisions to re-advertise if less than three responses are received or to re-advertise if fee negotiations fail.

Detailed specifications are available on-line at the City of Quincy’s website, [www.quincyma.gov](http://www.quincyma.gov) and also available at the office of the Purchasing Agent, Quincy City Hall, 1305 Hancock Street, Quincy, Massachusetts, 02169, between the hours of 8:30 AM and 4:30 PM

All questions regarding this bid should be directed to Kathryn R. Logan, Purchasing Agent through email: purchasing@quincyma.gov or faxed to: 617-376-1074 and Questions will be accepted until April 17, 2020 at 4:00 p.m. all questions will be answered in the form of Addenda.

Sealed Responses to this “Requests for Services” for Owner’s Project Manager Services must be clearly labeled “Owner’s Project Management Services for Public Safety Complex” and delivered to:

Quincy City Hall, Purchasing Department,
ATTN: Kathryn Logan
1305 Hancock Street,
Quincy MA 02169

No later than 12:00 P.M. on April 23, 2020.
The Owner assumes no responsibility or liability for late delivery or receipt of Responses. All responses received after the stated submittal date and time will be judged to be unacceptable and will be returned unopened to the sender.

6. Requirements for content of response:

Submit 1 original hardcopy and 1 copy of the response to this Request for Services, as well as an electronic version in PDF format on a thumb drive. All responses shall be:

- Presented in an organized and clear manner;
- Must include the required forms in Attachment C;
- Must include all required certifications in Attachment D;
- Must include the following information:
  
  1. **Cover letter** shall be a maximum of two pages in length and include:
     - An acknowledgement of any addendum issued to the RFS.
     - An acknowledgement that the Respondent has read the Request for Services. Respondent shall note any exceptions to the RFS in its cover letter.
     - An acknowledgement that the Respondent has read the Standard Contract. Respondent shall note any exceptions to the Standard Contract in its cover letter.
     - A specific statement regarding compliance with the minimum requirements identified in Item 4 of this Request for Services to include identification of registration, number of years of experience and where obtained (as supported by the resume section of Attachment C), as well as the date of the MCCPO certification. (A copy of the MCCPO certification should be attached to the cover letter).
     - A description of the Respondent’s organization and its history.
     - The signature of an individual authorized to negotiate and execute the Contract for Project Management Services, in the form that is attached to the RFS, on behalf of the Respondent.
     - The name, title, address, e-mail and telephone number of the contact person who can respond to requests for additional information.
  
  2. **Selection Criteria**: The response shall address the Respondent’s ability to meet the “Selection Criteria” Section including submittal of additional information as needed. The total length of the Response (including Attachment C only but excluding Attachments A, B and D) may not exceed twenty (20) single-sided numbered pages with a minimum acceptable font size of “12 pt” for all text. Respondents may supplement this proposal with graphic materials and photographs that best demonstrate its project management capabilities of the team proposed for this project. **Limit this additional information to a maximum of 3 - 8½”x 11” pages, double-sided.**

**The City of Quincy requires that each applicant submit with its response the following certifications found under attachment D:**

- Tax Compliance Certification
- Certification Relating to Debarment and Suspension
- Signature Authorization (or corporate certificate of authority)
- Indemnity Form
- Non-Collusion Form
7. **Payment Schedule and Fee Explanation:**

The Owner will negotiate the fee for services dependent upon an evaluation of the level of effort required, job complexity, specialized knowledge required, estimated construction cost, comparison with past project fees, and other considerations. As construction cost is but one of several factors, a final construction figure in excess of the initial construction estimate will **not**, in and of itself, constitute a justification for an increased Owner’s Project Manager fee.

8. **Public Record**

All responses and information submitted in response to this RFS are subject to the Massachusetts Public Records Law, M.G.L. c. 66, § 10 and c. 4, § 7(26). Any statements in submitted responses that are inconsistent with the provisions of these statutes shall be disregarded.

9. **Waiver/Cure of Minor Informalities, Errors and Omissions**

The Owner reserves the right to waive or permit cure of minor informalities, errors or omissions prior to the selection of a Respondent, and to conduct discussions with any qualified Respondents and to take any other measures with respect to this RFS in any manner necessary to serve the best interest of the Owner and its beneficiaries.

10. **Communications with the Owner**

The Owner’s Procurement Officer for this Request for Services is:

Kathryn Logan  
Office of the Purchasing Agent  
Quincy City Hall  
1305 Hancock Street  
Quincy MA 02169  
(617) 376-1061  
FAX 376-1074  
purchasing@quincyma.gov

Respondents that intend to submit a response are prohibited from contacting any of the Owner’s staff other than the Procurement Officer. An exception to this rule applies to Respondents that currently do business with the Owner, but any contact made with persons other than theProcurement Officer must be limited to that business and must not relate to this RFS. In addition, such respondents shall not discuss this RFS with any of the Owner’s consultants, legal counsel or other advisors.

**FAILURE TO OBSERVE THIS RULE MAY BE GROUNDS FOR DISQUALIFICATION**

11. **Costs.**

The Owner will not be liable for any costs incurred by any Respondent in preparing a response to this RFS or for any other costs incurred prior to entering into a Contract with an Owner’s Project Manager.

12. **Withdrawn/Irrevocability of Responses**

A Respondent may withdraw and resubmit their response prior to the deadline. No withdrawals or re-submissions will be allowed after the deadline.
13. **Rejection of Responses, Modification of RFS**

The Owner reserves the right to reject any and all responses if the Owner determines, within its own discretion, that it is in the Owner’s best interests to do so. This RFS does not commit the Owner to select any Respondent, award any contract, pay any costs in preparing a response, or procure a contract for any services. The Owner also reserves the right to cancel or modify this RFS in part or in its entirety, or to change the RFS guidelines. A Respondent may not alter the RFS or its components.

14. **Subcontracting and Joint Ventures**

Respondent’s intention to subcontract or partner or joint venture with other firm(s), individual or entity must be clearly described in the response.

15. **Validity of Response**

Submitted responses must be valid in all respects for a minimum period of ninety (90) days after the submission deadline.

16. **Attachments**

Attachment A: Statement of Interest  
Attachment B: Contract for Owner’s Project Management Services  
Attachment C: OPM Application Form  
Attachment D: Required Certifications – City Paperwork
ATTACHMENT A
STATEMENT OF INTEREST
ATTACHMENT B
CONTRACT FOR OWNER’S
PROJECT MANAGEMENT SERVICES
CONTRACT FOR PROJECT MANAGEMENT SERVICES

This Contract is made this ______ day of ______ in the year ______________ between
the __________________________ , __________________________ , Massachusetts ,________________________ , Massachusetts ,
hereinafter called "the Owner" and __________________________ , __________________________ , __________________________
hereinafter called the “Owner’s Project Manager” to provide the Project Management services required to complete
the Basic and Extra Services described herein at __________________________

The Owner’s Project Manager is authorized to perform the services required by this Contract through the Feasibility
Study Phase and, pending receipt of a written Approval to proceed from the Owner, through the Schematic Design
Phase. At the Owner’s option, the Owner’s Project Manager may be authorized to perform services for subsequent
design phases and/or the Construction Phases and Completion Phase, at which time a mutually agreed upon
amendment to this Contract will be executed between the Owner and the Owner’s Project Manager. If the Owner
elects to construct the project pursuant to G.L. c. 149, the amendment to this Contract shall include the Authority’s
Base OPM Contract Amendment for DBB for Basic Services required for the design-bid-build construction delivery
method. If the Owner elects to construct the project pursuant to G.L. c. 149A, the amendment to this Contract shall
include the insertion of the Authority’s Base OPM Contract Amendment for CM at Risk, for Basic Services required
for the CM at Risk construction delivery method.

For the performance of the services required under this Contract for the Feasibility Study Phase and the Schematic
Design Phase, the Owner’s Project Manager shall be compensated by the Owner for Basic Services in accordance
with the Payment Schedule included as Attachment A.

IN WITNESS WHEREOF, the Owner and the Owner’s Project Manager have caused this Contract to be executed
by their respective authorized officers.

OWNER

______________________________
(print name)

______________________________
(print title)

______________________________
(signature and seal)

______________________________
(Date)

OWNER’S PROJECT MANAGER

______________________________
(print name)

______________________________
(print title)

______________________________
(signature)

______________________________
(Date)

(Attach Certificate of Vote of Authorization)
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ATTACHMENT A: PAYMENT SCHEDULE

ATTACHMENT B: KEY PERSONNEL
ARTICLE 1: DEFINITIONS

APPROVAL – a written communication from the Owner approving either the work of the current Phase, as identified on Attachment A, or authorizing the Owner’s Project Manager to proceed to the next Phase or approving the scope and compensation for either Extra Services or Reimbursable Expenses.

ARCHITECT/ENGINEER – herein also referred to as the DESIGNER -- the person or firm with whom the Owner has contracted to perform the professional designer services for this Project.

AUTHORITY – Massachusetts School Building Authority or its authorized representative, created by St. 2004, c. 208.

BASIC SERVICES – the minimum scope of services to be provided by the Owner’s Project Manager under this Contract, unless the Contract is otherwise terminated pursuant to Article 12.

CERTIFICATE OF FINAL COMPLETION – The form prescribed by the Authority which contains the certification of the Designer, OPM and the Owner that the Project has reached Final Completion.

COMMISSIONING CONSULTANT – a person or firm engaged by the Authority to provide building commissioning services, including advisory services during design and construction.

CONTRACT – this Contract, inclusive of all Attachments, between the Owner and the Owner’s Project Manager; all written amendments to this Contract; and all Approvals issued pursuant to this Contract.

CONTRACTOR or GENERAL CONTRACTOR – the person or firm with whom the Owner has contracted to perform the construction for this Project pursuant to the provisions of G.L. c. 149, §§ 44A-44J.

CONSTRUCTION MANAGEMENT AT RISK or “CONSTRUCTION MANAGEMENT AT RISK SERVICES or CONSTRUCTION MANAGEMENT AT RISK DELIVERY METHOD or CM at RISK DELIVERY METHOD - a construction method described in M.G.L. c. 149A wherein a Construction Management at Risk firm provides a range of preconstruction services and construction management services which may include cost estimation and consultation regarding the design of the building project, the preparation and coordination of bid packages, scheduling, cost control, and value engineering, acting as the general contractor during the construction, detailing the Trade Contractor scope of work, holding the trade contracts and other subcontracts, prequalifying and evaluating Trade Contractors and subcontractors, and providing management and construction services, all at a Guaranteed Maximum Price, which shall represent the maximum amount to be paid by the public agency for the building project, including the cost of the work, the general conditions and the fee payable to the Construction Management at Risk Firm.

CONSTRUCTION MANAGER AT RISK, CONSTRUCTION MANAGEMENT at RISK FIRM or CM at RISK – a sole proprietorship, partnership, corporation, or other legal entity with which the Owner has contracted pursuant to G.L. c. 149A, § 6(e), to provide Construction Management at Risk Services;
EXTRA SERVICES – services requested by the Owner to be performed by the Owner’s Project Manager but which are additional (or “extra”) to the services performed as Basic Services.

FEASIBILITY STUDY AGREEMENT – the agreement between the Owner and the Authority that sets forth the terms and conditions pursuant to which the Authority will collaborate with the Owner in conducting a feasibility study, which agreement shall include the budget, scope and schedule for the feasibility study.

FEE FOR BASIC SERVICES – the fee to be paid to the Owner’s Project Manager for satisfactorily performing, in the Owner’s sole discretion, the Basic Services required under this Contract, exclusive of the compensation to which the Owner’s Project Manager is entitled pursuant to Articles 9 and 10.

FINAL COMPLETION – The work has been completed in accordance with the Construction Contract Documents and the educational specifications, schematic plans and drawings and the Project Funding Agreement approved by the Authority.

GENERAL LAWS – the Massachusetts General Laws as amended, including any rules, regulations and administrative procedures implementing said laws.

GUARANTEED MAXIMUM PRICE or GMP- The agreed total dollar amount for the Construction Management at Risk services, including the cost of the work, the general conditions and the fees charged by the Construction Management at Risk firm.

GUIDELINES AND STANDARDS – Documents published by the Authority including regulations and procedures that supplement the tasks of Owner’s Project Managers contracting with Owners for projects receiving any funding from the Authority.

NON-TRADE CONTRACTOR – for purposes of a project utilizing the CM at Risk construction delivery method only, a subcontractor, as described in M.G.L. c. 149A, § 8(j), who is not a Trade Contractor, as defined herein, and who has a direct contractual relationship with a CM at Risk whether or not the work exceeds the threshold sum as identified in M.G.L. c. 149, § 44F(1).

NOTICE to PROCEED – the written communication issued by the Owner to the Contractor or the CM at Risk authorizing him to proceed with the services specified in the construction contract or the CM at Risk contract and establishing the date for commencement of the contract time.

OWNER – the entity identified as such on page one of this Contract, or its authorized representative, that is the owner of the property that is the site of the Project and is responsible for administering this Contract.

OWNER’S PROJECT MANAGER – the individual, corporation, partnership, sole proprietorship, joint stock company, joint venture or other legal entity identified as such on page one of this Contract performing the professional Project Management Services under this Contract.

PHASE – a distinct portion of the work of this Contract and its associated duration, as identified on Attachment A. Prior Approval to proceed for each Phase is required from the Owner.

PRINCIPALS – the owners and/or officers of the Owner’s Project Manager who are actively involved in the management of the Project.
PROJECT – all work that pertains to the study, planning, design, construction, reconstruction, installation, demolition, maintenance or repair, if any, as defined in the Project Scope and Budget Agreement or Project Funding Agreement.

PROJECT BUDGET – a complete and full enumeration of all costs of the Project, as defined in the Owner-Authority Project Scope and Budget Agreement or Project Funding Agreement.

PROJECT DIRECTOR – the employee of the Owner’s Project Manager who has been designated in writing by the Owner’s Project Manager as its authorized representative, as approved by the Owner, and subject to the approval of the Authority, pursuant to the requirements of M.G.L. c.149 §44A½ or G.L. c. 149A, § 2, as the case may be, for an “owner’s project manager” and 963 CMR 2.00 et seq., and shall be the person who shall oversee and be responsible for all Project Management Services provided under this Contract. The Project Director shall be certified in the Massachusetts Certified Public Purchasing Official Program as administered by the Inspector General of the Commonwealth of Massachusetts.

PROJECT FUNDING AGREEMENT – the Project Funding Agreement described in the 963 CMR 2.02 and executed by the Authority and the Owner.

PROJECT REPRESENTATIVE – the employee or a Subconsultant of the Owner’s Project Manager, who shall be dedicated exclusively to the Project, on-site full-time during the Construction Phase in accordance with the requirements of Article 8.6.2.

PROJECT SCHEDULE – a complete list of all activities, time and sequence required to complete the Project, as defined in the Owner-Authority Project Scope and Budget Agreement or Project Funding Agreement.

PROJECT SCOPE AND BUDGET AGREEMENT – the Agreement described in 963 CMR 2.10(10) and executed by the Authority and the Owner.

REIMBURSABLE SERVICES OR REIMBURSABLE EXPENSES – the cost of services requested by the Owner to be performed by the Owner’s Project Manager or the cost of expenses paid by the Owner’s Project Manager that are reimbursable pursuant to the provisions of Article 10.

SUBCONTRACTOR – for purposes of a project utilizing the design-bid-build construction delivery method pursuant to G.L. c. 149, a person or entity having a direct contractual relationship with the Contractor, who has the contract to perform the construction of the Project, except as otherwise specifically provided herein or as required by Law.

SUBCONSULTANT – any individual, company, firm, or business having a direct contractual relationship with the Owner’s Project Manager, who provides services on the Project.

TRADE CONTRACTOR – for purposes of a project utilizing the CM at Risk construction delivery method only, subcontractors having a direct contractual relationship with a CM at Risk pursuant to G.L. c. 149A, § 8 (a)-(i), to perform one or more so-called sub-bid classes of work listed in M.G.L. c.149 §44F and all other sub-bid classes of work selected by the public agency for the Project, provided the sub-bid work meets or exceed the threshold sum identified in M.G.L. 149 §44F(1).

ARTICLE 2: RELATIONSHIP OF THE PARTIES
2.1 The Owner’s Project Manager shall act as an independent contractor of the Owner in providing the services required under this Contract.

2.2 The Owner’s Project Manager warrants and represents to the Owner that it has fully, completely and truthfully represented the qualifications and skills of the Owner’s Project Manager, its Subconsultants, agents, servants and employees in the proposal submitted by the Owner’s Project Manager, the Contract documents and in all communications with the Owner relative to this Contract and the services to be performed hereunder by the Owner’s Project Manager, its Subconsultants, agents, servants and employees.

2.3 The Owner’s Project Manager shall perform its services under this Contract with no less than that degree of skill and care ordinarily exercised by similarly situated members of the Owner’s Project Manager’s profession on projects of similar size, scope and complexity as is involved on the Project. The Owner’s Project Manager’s services shall be rendered in accordance with this Contract.

2.4 The Parties hereto agree that the Designer is solely responsible for the design requirements and design criteria for the Project (except to the extent specifically delegated to others) and for performing in accordance with the contract between the Owner and Designer.

2.5 The Parties hereto agree that the Contractor or CM at Risk, as the case may be, shall be solely responsible for construction means, methods, techniques, sequences and procedures, the Contractor’s or CM at Risk’s schedules, and for safety precautions and programs in connection with the Project and for performing in accordance with the Owner-Contractor Agreement or the Owner-CM at Risk Agreement. The Owner’s Project Manager shall be responsible for the Owner’s Project Manager’s negligent acts or omissions but shall not have control over or charge over acts or omissions of the Contractors, CM at Risk, Subcontractors, Trade Contractors or Non-Trade Contractors or the agents or employees of the Contractor, CM at Risk, Subcontractors, Trade Contractors or Non-Trade Contractors the Designer, the Authority, the Owner or the Commissioning Consultant.

2.6 Nothing in this Contract shall be construed as an assumption by the Owner’s Project Manager of the responsibilities or duties of the Contractor or the CM at Risk or the Designer. The Owner’s Project Manager’s services shall be rendered compatibly and in coordination with the services provided by the Designer. It is not intended that the services of the Owner’s Project Manager and Designer be competitive or duplicative, but rather complementary. The Owner’s Project Manager shall be entitled to rely upon the Designer and Contractor or CM at Risk for the proper performance of their obligations pursuant to their respective contracts with the Owner.

ARTICLE 3: RESPONSIBILITIES OF THE OWNER

3.1 The Owner shall be responsible to oversee and monitor the performance of the Owner’s Project Manager to ensure that it performs its obligations in a satisfactory manner. The Owner shall provide the necessary general direction and broad management coordination required to execute the Project.

3.2 The Owner shall designate an individual or individuals who shall have the authority to act on behalf of the Owner under this Contract and who shall be responsible for day-to-day communication between the Owner and the Owner’s Project Manager.
3.3 Upon satisfactory completion of services performed, the Owner shall make payments to the
Owner’s Project Manager as provided in Articles 7, 8, 9 and 10.

3.4 The Owner shall be responsible for requiring the Contractor or CM at Risk and/or the
Designer to comply with their respective contract obligations and to cooperate with the
Owner’s Project Manager.

3.5 The Owner shall provide timely information with respect to its requirements relative to the
Project Schedule and the Project Budget, and shall further give timely notice to the Owner's
Project Manager of any changes or modifications to the same.

3.6 To the extent such data is available, the Owner shall furnish to the Owner’s Project Manager
existing surveys of the Project site, building plans, borings, test pits, structural, mechanical,
chemical or other test data, tests for air and water pollution and for hazardous materials,
photographs and utility information. The Owner’s Project Manager shall be entitled to
reasonably rely upon the sufficiency and accuracy of the information furnished under this
Article 3.6, provided that the Owner’s Project Manager shall notify the Owner in writing of
any deficiencies in such data that the Owner's Project Manager becomes aware of.

ARTICLE 4: RESPONSIBILITIES OF THE OWNER’S PROJECT MANAGER

4.1 The Owner’s Project Manager shall provide project management services to monitor
procurement procedures, design, construction and other related activities and to facilitate,
coordinate and manage the Project with respect to timely performance in accordance with the
Project Schedule and monitor the quality of services and workmanship and shall recommend
courses of action to the Owner when respective contractual requirements are not being
fulfilled. Services shall continue through substantial use and occupancy by the Owner, and
Project closeout. As part of Basic Services, the Owner’s Project Manager shall provide
information as requested during final auditing as conducted by the Authority.

4.2 The Owner’s Project Manager shall perform the services required under this Contract in
conformance with applicable federal, state, and local laws, ordinances and regulations.

4.3 The Owner’s Project Manager shall report to the Owner any act or inaction in connection
with the Project which the Owner’s Project Manager believes creates a substantial health or
safety risk. Notwithstanding the immediately preceding sentence, the Owner's Project
Manager shall not assume responsibility for safety precautions and programs in connection
with the Project, which shall remain the sole responsibility of the Contractor or CM at
Risk, as the case may be.

4.4 The Owner’s Project Manager shall comply with terms and conditions of all project
agreements executed between the Owner and the Authority and any and all administrative
directives issued by the Authority now in effect or hereafter promulgated during the term of
this Contract, without any additional compensation. The Owner shall reasonably
compensate the Owner’s Project Manager for complying with any such term or condition or
directive, that was not provided to or was not readily available to the Owner’s Project
Manager prior to such Services being performed and that materially impacts the Owner’s
Project Manager’s scope, or other aspect of its Services, Fee, schedule, or any obligations
and responsibilities under this Contract.
4.5 The Owner’s Project Manager acknowledges the importance that the Owner attributes to the abilities and qualifications of the key members of the Owner’s Project Manager’s team, including Subconsultants, and the continuity of key members participation in the services to be provided under this Contract. This Contract has been entered into on the representation of the Owner’s Project Manager that the individuals, consultants, assignments and responsibilities will be maintained throughout the duration of this engagement. No substitution or replacement of individuals or change in the Subconsultants, listed in Attachment B, shall take place without the prior written approval of the Owner and the Authority, except when necessitated by causes beyond the Owner’s Project Manager’s control. If the Owner’s Project Manager proposes to replace one of the key members of the Owner’s Project Manager’s team, the Owner’s Project Manager shall propose a person or consultant with qualifications at least equal to the person or firm the Owner’s Project Manager proposes to replace. The Owner and the Authority shall have the right to approve any substitution or replacement or change in status for the persons or Subconsultants listed in Attachment B and such approval shall not be unreasonably withheld. At the request of the Owner, the Owner’s Project Manager shall consult with the Owner to resolve any situation in which the Owner determines that a member of the Owner’s Project Manager’s team is failing to perform services in an acceptable manner to the Owner. The Owner shall have the right to direct the removal of any such person or consultant. No act or omission of the Owner or the Authority made or permitted under this Section shall relieve the Owner’s Project Manager of its responsibility for the performance of the services specified in this Contract.

4.6 The Owner’s Project Manager shall employ at all times professional and support personnel with requisite expertise and adequate numbers to assure the complete, timely and high quality performance of the obligations of the Owner’s Project Manager.

4.7 The Owner’s Project Manager shall be and shall remain liable to the Owner for all damages incurred by the Owner as a result of the failure of the Owner’s Project Manager to perform in conformance with the terms and conditions of this Contract.

ARTICLE 5: SUBCONSULTANTS

5.1 The Owner’s Project Manager may employ Subconsultants, subject to the prior written approval of the Owner and subject to Paragraph 10.3 in order to perform Basic, Extra and Reimbursable services under this Contract. The employment of Subconsultants shall not in any way relieve the Owner’s Project Manager from its responsibilities under this Contract. Nor shall the Owner’s approval of a Subconsultant in any way relieve the Owner’s Project Manager from its responsibilities under this Contract.

5.2 Upon request, the Owner’s Project Manager shall provide the Owner copies of its agreements with Subconsultants, including amendments thereto, and shall consult with the Owner with respect to the inclusion therein of appropriate terms and conditions to assure timely, efficient and competent performance of the Subconsultants.

5.3 No substitution of Subconsultants and no use of additional Subconsultants shall be made without prior written approval of the Owner, which approval shall not be unreasonably withheld.

5.4 The OPM shall be responsible for all compensation to be paid to a subconsultant. No Subconsultant shall have recourse against the Owner or the Authority for payment of monies.
alleged to be owed to the Subconsultant by the Owner’s Project Manager, and the Owner’s Project Manager shall include in all contracts with its Subconsultants language so providing.

5.5 All contracts between the Owner’s Project Manager and its Subconsultants shall include a provision in which the Owner’s rights to initiate corrective action shall be stipulated

ARTICLE 6: TERM AND TIMELY PERFORMANCE

6.1 The Owner’s Project Manager acknowledges that expeditious completion of the Owner’s Project Manager’s services and the Project is of the utmost importance to the Owner. The term of this Agreement shall commence on the date stipulated in an Approval to proceed from the Owner. The Owner’s Project Manager shall complete the services required under this Contract in a prompt and continuous manner. The Owner’s Project Manager shall perform its services in a timely manner and shall not delay the work of the Designer, Contractor or CM at Risk. The Owner’s Project Manager shall monitor the performance of the Designer and the Contractor or CM at Risk in accordance with schedules of performance that are established under their contracts with the Owner. The Owner’s Project Manager shall immediately advise the Owner, as well as the Designer or the Contractor or CM at Risk, in writing, any time the Owner’s Project Manager determines that either the Designer or the Contractor’s or CM at Risk’s performance is jeopardizing the Project Schedule or the Project Budget.

6.2 Time is of the essence in the performance of the Owner’s Project Manager’s obligations under this Agreement and under any amendment. The Owner’s Project Manager agrees that no other work in its organization will be permitted to interfere with its timely performance of the work required under this Agreement or any amendment.

6.3 The Owner’s Project Manager’s services are to be provided in accordance with the time schedule set forth in the Feasibility Study Agreement and the Project Scope and Budget Agreement. If the schedule changes causing the need for revisions to the Owner’s Project Manager’s services, the Owner’s Project Manager shall notify the Owner of the revisions to its services. The Owner shall have the right to extend the term of this Contract by amendment. All the rights and obligations of the parties for such extended periods shall be as set forth in this Contract or in the amendment.

ARTICLE 7: COMPENSATION

7.1 For the satisfactory performance of all services required pursuant to this Contract, excluding those services specified under Articles 9 and 10, the Owner’s Project Manager shall be compensated by the Owner in an amount up to the Not-to-Exceed Fee for Basic Services, identified on Attachment A. The Owner’s Project Manager shall submit invoices on a monthly basis in accordance with the Payment Schedule included as Attachment A. The Owner shall make payments to the Owner’s Project Manager within 30 days of the Owner’s approval of the invoice, which approval shall not be unreasonably withheld or delayed.

7.2 The Fee for Basic Services shall include, but not necessarily be limited to, all labor, overhead, profit, insurance, legal services, transportation, communication expenses, reasonable printing and copying necessary for completion of the Project. The fee for Basic Services also shall include (a) the costs of rebidding and resolicitation of proposals, bids, or
qualifications if due to the fault of the Owner’s Project Manager, and (b) assisting the Owner as provided by section 8.1.4.2 in litigation or resolution of claims or other administrative proceedings associated with a bid protest arising out of the Designer contract or the construction contract and for assistance beyond the requirements of 8.1.4.2 if such litigation or claims are due to the fault of the Owner’s Project Manager.

7.3 When the Owner’s Project Manager receives payment from the Owner, the Owner’s Project Manager shall promptly make payment to each Subconsultant whose work was included in the work for which such payment was received. The Owner shall have the contractual right to investigate any breach of performance of a Subconsultant and to initiate corrective measures it determines are necessary and in the best interest of the Owner. All contracts between the Owner’s Project Manager and its Subconsultants shall include a provision in which the Owner’s rights to initiate corrective action shall be stipulated.

7.4 The Owner’s Project Manager shall be paid the remainder of the Fee for Basic Services, less previous payments, upon acceptance by the Owner of the Certificate of Final Completion and submission of evaluations.

ARTICLE 8: BASIC SERVICES

The Owner’s Project Manager shall perform the following Basic Services:

8.1 Project Management (For All Phases)

8.1.1 The Owner’s Project Manager shall prepare a communication and document control procedure during the Feasibility Study/Schematic Design Phase and continue to update it as specified for the duration of the Project. This procedure shall detail the responsibilities and lines of communication among all Project participants (Owner, Authority, Owner’s Project Manager, Designer, Contractor or CM at Risk, Subcontractors, Trade Contractors, Non-Trade Contractors and other consultants, vendors or suppliers) and establish the procedure for correspondence, document control, designer and contractor or CM at Risk submittal logs, change order reporting logs and other tracking logs, as needed. The Owner’s Project Manager shall include the Designer in its distribution of the Project Budget, Schedule, Monthly Progress Report and other reports as appropriate and as outlined in the Communications Plan.

8.1.1.2 The Owner’s Project Manager shall assist the Owner in the preparation of all information, material, documentation, and reports that may be required or requested by the Authority, including without limitation, documentation related to incentive reimbursement percentage points that may be awarded to the Owner by the Authority, requests for reimbursement, and audit materials.

8.1.1.3 The Owner’s Project Manager shall prepare agendas for and attend school building committee meetings, attend meetings with other representatives of the Owner, municipal administration and the school department, and attend neighborhood meetings relating to the Project, and participate as a member of the Owner’s Prequalification Committee. The Owner’s Project Manager shall take minutes of all of the above-referenced meetings and promptly distribute minutes of these meetings to the Owner.
8.1.1.4 The Owner’s Project Manager shall review all applications for payments, requisitions and invoices relating to the Project as submitted by the Designer, equipment vendors and all other contractors and suppliers and make recommendations to the Owner relative to amounts due.

8.1.2 Project Control

During the Feasibility Study/Schematic Design Phase of this Contract, the Owner’s Project Manager shall monitor and report to the Owner and the Authority any changes to the Feasibility Study Budget, Scope and Schedule established in the Owner-Authority Feasibility Study Agreement.

8.1.2.1 Project Budget

The Owner’s Project Manager shall prepare a detailed baseline Project Budget in a form acceptable to the Owner and the Authority, which will be reviewed and agreed upon by the Owner and the Authority as part of the Project Scope and Budget Agreement and further subject to approval by the MSBA. The Owner’s Project Manager shall monitor and compare all Designer estimates, contractor bids, Guaranteed Maximum Price (if applicable), and other cost information to this Project Budget and identify and report all variances to the Owner and the Authority. The Owner’s Project Manager shall maintain and update the baseline Project Budget throughout the term of this Contract. The Owner’s Project Manager shall report any variances to the baseline Project Budget as part of the Monthly Progress Report.

The Owner’s Project Manager shall prepare revisions to the baseline Project Budget, as needed, and submit them to the Owner for approval.

8.1.2.2 Cost Estimating

The Owner’s Project Manager shall prepare detailed independent cost estimates at each Design phase (feasibility/schematic) when required by the Owner. If the Owner requires the Owner’s Project Manager to prepare an independent cost estimate, the Owner’s Project Manager shall compare its cost estimate to that prepared by the Designer to identify and notify the Owner of any variances.

In the event that the cost as estimated by the Designer exceeds the construction cost in the Project Budget at any of the Design phases, the Owner’s Project Manager shall consult with the Designer and recommend to the Owner appropriate revisions to the scope of work.

The Owner’s Project Manager shall provide cost estimating services, as may be required, to develop cash flows.

During the schematic design Phase, the Owner’s Project Manager shall prepare a construction cost estimate in Uniformat II Level 2 format with aggregated unit rates and quantities supporting each item.
8.1.2.3 **Project Schedule**

The Owner’s Project Manager shall prepare a Project Schedule in a form acceptable to the Owner and the Authority, which will be reviewed and agreed upon by the Authority as part of the Project Scope and Budget Agreement and further subject to approval by the Authority.

The Owner’s Project Manager shall prepare revisions to the Project Schedule, as needed, and submit them to the Owner for approval.

8.1.2.4 **INTENTIONALLY LEFT BLANK**

8.1.3 **Monthly Progress Report**

The Owner’s Project Manager shall submit to the Owner and the Authority no later than the twelfth day of each calendar month a written Monthly Progress Report summarizing activity during the preceding calendar month. The Monthly Progress Report shall be submitted in a format acceptable to the Authority and shall describe work performed by all project participants (OPM, Designer, Contractor or CM at Risk) during the reporting period and work planned for the next reporting period. The report shall also address matters of schedule adherence (Project Schedule as well as individual completion percentages for design and construction), costs to date (updated Project Budget and actual expenses incurred), change orders and potential change orders, cash flow projections, Contractor’s or CM at Risk’s safety performance, Designer’s QA/QC, Contractor’s or CM at Risk’s environmental compliance, community issues, Designer and Contractor or CM at Risk’s MBE/WBE activities, any issues that could result in additional time and/or additional costs and any anticipated problems/concerns together with recommended solutions.

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8.1.5 **MBE/WBE Compliance Monitoring (All Phases)**

The Owner’s Project Manager shall monitor and report on the Designer’s and Contractor’s or CM at Risk’s compliance with MBE/WBE requirements.

8.1.6 **Site Investigations and Environmental Testing**

Prior to Designer Selection, the Owner’s Project Manager shall assist the Owner in determining the need for and the implementation of site evaluation and testing including, but not necessarily limited to, site surveys, wetlands evaluation, environmental evaluations, hazardous materials evaluation, subsurface testing (percolation tests, test pits, borings, etc.), destructive testing and other investigative work in the case of renovation projects. The determination that any additional services or testing need to be performed shall rest with the Owner or Designer.

8.1.7 **Project Records and Reports (All Phases)**
The Owner’s Project Manager shall maintain a complete Project file including, but not necessarily limited to, a copy of the executed agreements of the Owner-Owner’s Project Manager, Owner-Architect/Engineer and the Owner-Contractor or Owner-CM at Risk, including copies of performance and payment bonds, a master list of permits, certificates of insurance, licenses and approvals for the Project, correspondence, daily reports, payment records, shop drawings, submittals, project schedules, requests for information, change orders/amendments, change directives and meeting minutes. The Owner’s Project Manager shall assist the Owner in responding to any public records request received by the Owner.

8.2 Feasibility Study/Schematic Design Phase

8.2.1 Designer Selection

The Owner’s Project Manager shall coordinate the designer selection process for the Owner in accordance with the Authority’s Designer Selection Guidelines. Services shall include:

8.2.1.1 The Owner’s Project Manager shall assist the Owner in preparing the schedule for designer selection, advertisement, request for services, selection criteria and other materials required for the application package in accordance with Authority guidelines and submit to the Authority for review and approval prior to advertising.

8.2.1.2 The Owner’s Project Manager shall record the names and addresses of all designers who request an application package, shall notify all interested designers of any changes to the request for services or application package and shall respond to project specific questions. The Owner’s Project Manager shall complete reference checks on all applicants and provide the Owner with a report on the references.

8.2.1.3 The Owner’s Project Manager shall review each submitted application to be sure it is complete and shall submit the application packages as well as the completed references to the Authority at least two weeks before the targeted Designer Selection Panel meeting.

8.2.1.4 The Owner’s Project Manager shall present the project particulars and the results of the reference checks to the Authority’s Designer Selection Panel.

8.2.1.5 The Owner’s Project Manager shall assist the Owner in the negotiation of the design contract with the first-ranked firm.

8.2.2 Feasibility Study/Schematic Design

The Owner’s Project Manager shall monitor the activities and responsibilities of the Designer during this phase and assist the Owner in the review of the proposed scope, schedule and budget, developed by the Designer, including the review of the Designer’s preliminary drawings. The Owner’s Project Manager shall:

a. Prepare independent construction cost estimates pursuant to Section 8.1.2.2 of this Contract for comparison with the Designer’s cost estimates. (Two estimates during Task 8.2.2)
b. Work with the Owner and Designer to prepare the Project Schedule.

8.2.2.1 The Owner’s Project Manager shall review the schematic design to recommend Value Engineering Changes (VEC) to the Owner. A Value Engineering Change shall include an analysis of the constructability, cost, quality and schedule impact. The Designer will be responsible for a thorough review and recommendation on the technical merit of any VEC.

8.2.2.2 The Owner’s Project Manager shall lead design coordination meetings every two weeks, between the Designer and the Owner and, as required, the Authority, to provide for review and discussion of design/engineering related issues. The Owner’s Project Manager shall provide technical assistance to the Owner. The Owner’s Project Manager shall take and distribute minutes of these meetings to the Owner.

8.2.2.3 The Owner’s Project Manager shall assist in the implementation of additional site evaluation and testing as required by the Designer, including, but not necessarily limited to, site surveys, wetlands evaluation, environmental evaluations, hazardous materials evaluation, subsurface testing (percolation tests, test pits, borings, etc.), destructive testing and other investigative work in the case of renovation projects.

8.2.2.4 The Owner’s Project Manager shall monitor the status of the Designer contract including monitoring the schedule of the Designer, provide review and comment of Designer’s work product and make recommendations to the Owner when, in the opinion of the Owner’s Project Manager, requirements of the Designer’s contract with the Owner are not being fulfilled.

8.2.2.5 The Owner’s Project Manager shall meet with the Owner, Designer and other project participants as necessary.

8.2.2.6 The Owner’s Project Manager shall assist the Owner with the completion of grant applications for funding for the study of green design strategies and assist by identifying green strategies, as appropriate, for study during this phase. The Owner’s Project Manager shall assist the Owner and Designer, as needed, in the preparation of the certification required for Green Schools in accordance with the current edition of the MA-CHPS or LEED for Schools guidelines.

8.2.2.7 The Owner’s Project Manager shall assist the Owner in determining the appropriate construction delivery methodology for the Proposed Project. In providing such assistance, the Owner’s Project Manager, in conjunction with the Designer, shall advise the Owner on the relative advantages and disadvantages associated with each of the construction delivery methods provided in M.G.L. Chapters 149 and 149A. The services provided by the Owner’s Project Manager in assisting and advising the Owner in its determination of the appropriate construction delivery methodology shall be included in Basic Services.

If the Owner elects to proceed with the CM at Risk construction delivery method when directed by the Owner, the Owner’s Project Manager shall, in a
timely manner, assist and advise the Owner in properly preparing and submitting to the Office of the Inspector General, the application to proceed with the CM at Risk construction delivery method and in obtaining a notice to proceed, in accordance with the provisions of M.G.L. c. 149A, § 4, and the applicable regulations and procedures promulgated by the Inspector General. The Owner’s Project Manager shall assist the Owner in correcting and resubmitting the application to proceed, as necessary, and in responding to any requests for additional information from the office of the Inspector General. The services provided by the Owner’s Project Manager in assisting and advising the Owner with the preparation and submission of the application to proceed with the CM at Risk construction delivery method shall be included in Basic Services.

If the Inspector General issues a notice to proceed with the CM at Risk delivery method, and if the Owner, at its option, authorizes the Owner’s Project Manager to perform services for subsequent design phases and/or the Construction Phases and Completion Phase, the Parties will enter into a mutually agreed upon amendment to this Contract using the amended Contract language for CM at Risk delivery method prescribed by the Authority. In the event that the Inspector General does not issue a notice to proceed with the CM at Risk delivery method, the Owner, at its option, may elect to construct the project in accordance with the provisions of M.G.L. c. 149.

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ARTICLE 9: EXTRA SERVICES

9.1 General

9.1.1 Extra Services are those services requested by the Owner to be performed by the Owner’s Project Manager but which are additional (or “extra”) to the services performed as Basic Services. Such services are not included in the Fee for Basic Services and shall be invoiced and paid for separately. Extra services shall not be deemed authorized until a written Approval is received from the Owner.

9.1.2 The proposed cost, scope and schedule of all Extra Services shall be presented to and approved by the Owner in writing prior to the performance of any Extra Services.

9.1.3 Cost proposals for Extra Services shall be computed in accordance with the Hourly Rate Schedule established in Attachment A.

9.2 Unless specifically prohibited elsewhere and with the prior written Approval of the Owner, the Owner’s Project Manager shall perform any of the following services as Extra Services:
9.2.1 Preparing special studies, reports, or applications at the written direction of the Owner, other than those specifically required herein as part of Basic Services;

9.2.2 Assisting in the appeals process of permitting boards or commissions;

9.2.3 Rebidding, resolicitation, or re-advertising for bids, proposals, or qualifications unless made necessary by the fault of the Owner’s Project Manager, in which events such rebidding shall be deemed part of Basic Services;

9.2.4 Furnishing services in connection with a bid protest filed in court or with the Office of the Attorney General, provided such activities did not arise due to the fault of the Owner’s Project Manager;

9.2.5 Furnishing services in excess of Basic Services made necessary by the termination of the General Contractor or CM at Risk;

9.2.6 Providing consultation with respect to replacement of work damaged by fire or other casualty during construction;

9.2.7 Assisting the Owner in litigation, claims resolution or non-binding mediation arising out of the Designer contract or the construction contract, provided such litigation or claims did not arise due to the fault of the Owner’s Project Manager; and

9.2.8 Providing other services requested by the Owner that are not included as Basic Services pursuant to this Contract.

9.3 Invoices for Extra Services shall be accompanied by a complete breakdown listing the name, payroll title, date, number of hours by day, hourly rate and extended amount, per specified task of Extra Services performed. Hourly rates shall be in accordance with the Hourly Rate Schedule in Attachment A.

ARTICLE 10: REIMBURSABLE EXPENSES

10.1 For coordination and responsibility for the work described in the following paragraphs 10.1.1 and 10.1.2, the Owner’s Project Manager shall be reimbursed its actual costs and those of its Subconsultants, supported by invoices or receipts, plus 10%. The following are reimbursable expenses:

10.1.1 Certain out of pocket expenses paid by the Owner’s Project Manager such as filing fees, and permit fees that are normally paid by the Owner; travel to fabrication or manufacturing locations to identify completed, identified, and stored materials or equipment specifically for the Project; field office furnishings.

10.1.2 Any other specially authorized reimbursement deemed essential by the Owner, in the Owner’s sole discretion, in writing.

10.2 Non-Reimbursable Items: The Owner shall not reimburse the Owner’s Project Manager or its Subconsultants for travel expenses, sustenance, telephone, facsimiles, electronic mails, postage and delivery expenses, unless specifically required elsewhere in this Contract.
10.3 The Owner’s Project Manager shall not be entitled to compensation under this Article for the services of Subconsultants hired to perform Basic Services under this Contract. If a Subconsultant hired to perform Basic Services performs Extra Services approved by the Owner, compensation for such Extra Services shall be made under Article 9.

ARTICLE 11: RELEASE AND DISCHARGE

11.1 The acceptance by the Owner’s Project Manager of the last payment under the provisions of Article 7 or Article 12 in the event of termination of the Contract, shall in each instance, operate as and be a release to the Owner and the Authority and their employees and agents, from all claims of the Owner’s Project Manager and its Subconsultants for payment for services performed and/or furnished, except for those written claims submitted by the Owner’s Project Manager to the Owner and Authority with, or prior to, the last invoice.

ARTICLE 12: ASSIGNMENT, SUSPENSION, TERMINATION

12.1 Assignment:

12.1.1 The Owner’s Project Manager shall not assign or transfer any part of its services or obligations under this Contract (other than as specified in Article 5), without the prior written approval of the Owner and the Authority. Likewise, any successor to the Owner’s Project Manager must first be approved by the Owner and the Authority before performing any services under this Contract. Such written consent shall not in any way relieve the Owner’s Project Manager or its assignee from its responsibilities under this Contract.

12.2 Suspension

12.2.1 The Owner may, at any time, upon seven (7) days written notice to the Owner’s Project Manager, suspend this Contract. If the Owner provides such written notice, the Owner’s Project Manager shall be compensated for work satisfactorily performed in accordance with the Contract terms prior to the effective date of such suspension for which invoices have been properly submitted.

12.3 Termination

12.3.1 By written notice to the Owner’s Project Manager, the Owner may, with prior written approval of the Authority, terminate this Contract at any time with or without cause. If such termination shall occur through no fault of the Owner’s Project Manager, all compensation and reimbursement due to the Owner’s Project Manager in accordance with the Contract terms, for work satisfactorily performed up to the date of termination, including proportionate payment for portions of the work started but incomplete at the time of termination, shall be paid to the Owner’s Project Manager, provided no payment shall be made for work not yet performed or for anticipated profit on unperformed work. If such termination is for cause then
no further payment shall be due to the Owner’s Project Manager beyond the date of termination.

12.3.2 By written notice to the Owner and the Authority, the Owner’s Project Manager may terminate this Contract:

(a) if the Owner, within thirty (30) days following written notice from the Owner’s Project Manager of any material default by the Owner under the Contract, shall have failed to cure such default; or

(b) if, after the Owner’s Project Manager has performed all services required during any phase prior to construction, at least six (6) months have elapsed without receipt by the Owner’s Project Manager of Approval to proceed with the next Phase of the Project, provided the delay was not the fault of the Owner’s Project Manager. This provision shall not apply to an Owner’s Project Manager who has received a notice of suspension pursuant to Article 12.2.

(c) Upon a proper termination by the Owner’s Project Manager, the Owner’s Project Manager shall be compensated as provided in 12.3.1 above regarding termination without cause.

ARTICLE 13: NOTICES

13.1 Any notice required to be given by the Owner or Authority to the Owner’s Project Manager, or by the Owner’s Project Manager to the Owner or Authority, shall be deemed to have been so given, whether or not received, if mailed by certified or registered mail to the Owner’s Project Manager or the Owner at the addresses indicated on page one or to the Authority at 40 Broad Street, Boston, Massachusetts 02109. Notices to the Authority shall be sent to the attention of the Director of Capital Planning.

ARTICLE 14: INDEMNIFICATION OF OWNER AND AUTHORITY

14.1 With respect to professional services rendered by Owner’s Project Manager, to the fullest extent permitted by law, Owner’s Project Manager shall defend, indemnify and hold harmless the Owner, and its officers and employees from and against all claims, damages, liabilities, injuries, costs, fees, expenses, or losses, including, without limitation, reasonable attorney’s fees and costs of investigation and litigation, whatsoever which may be incurred by the Owner to the extent caused by the negligence of or the breach of any of the provisions of this Contract by the Owner’s Project Manager, a person employed by the Owner’s Project Manager, or any of its Subconsultants.

14.2 With respect to non-professional services rendered by Owner’s Project Manager, to the fullest extent permitted by law, Owner’s Project Manager shall defend, indemnify and hold harmless the Owner and the Authority, and their officers and employees from and against all claims, damages, liabilities, injuries, costs, fees, expenses, or losses, including, without limitation, reasonable attorney’s fees and costs of investigation and litigation, whatsoever which may be incurred by the
Owner and/or the Authority arising out of or resulting from the performance of its services provided that such claims, damages, liabilities, injuries, costs, fees, expenses, or losses are attributable to bodily injury or death or injury to or destruction of tangible property and to the extent caused by an act or omission of the Owner’s Project Manager, a person employed by the Owner’s Project Manager, or any of its Subconsultants.

14.3 The indemnification obligation in this Article shall be in addition to, and not a limitation of, any other rights and remedies available to the Owner under this Contract or at law.

ARTICLE 15: INSURANCE

15.1 The Owner’s Project Manager shall obtain and maintain at its sole expense all insurance required by law and as may be required by the Authority and by the Owner under the terms of this Contract. The insurance required hereunder shall be provided at the sole expense of the Owner’s Project Manager or its Subconsultant, as the case may be, and shall be in full force and effect for the full term of this Contract between the Owner and the Owner’s Project Manager or for such longer period as otherwise required under this Contract.

15.2 All policies shall be issued by companies lawfully authorized to write that type of insurance under the laws of the Commonwealth of Massachusetts with a financial strength rating of “A” or better as assigned by A.M. Best Company, or an equivalent rating assigned by a similar rating agency acceptable to the Owner and the Authority.

15.3 The Owner’s Project Manager and its Subconsultants, shall submit to the Owner original certificates of insurance evidencing the coverage required hereunder, together with evidence that all premiums for such insurance have been fully paid simultaneously with the execution of this Contract. Certificates shall show each type of insurance, insurance company, policy number, amount of insurance, deductibles/self-insured retentions, and policy effective and expiration dates. The Owner’s Project Manager shall submit updated certificates to the Owner and the Authority prior to the expiration of any of the policies referenced in the certificates so that the Owner and the Authority shall at all times possess certificates indicating current coverage. Original certificates shall be provided to the Authority by the Owner’s Project Manager upon request by the Authority. Failure by the Owner’s Project Manager to obtain and maintain the insurance required by this Section, to obtain all policy renewals, or to provide the respective insurance certificates as required shall constitute a material breach of the Contract and shall be just cause for termination of the services of the Owner’s Project Manager under this Contract.

15.4 Termination, cancellation, or material modification of any insurance required by this Contract, whether by the insurer or the insured, shall not be valid unless written notice thereof is given to the Owner and the Authority at least thirty days prior to the effective date thereof, which shall be expressed in said notice.

15.5 The Owner’s Project Manager shall require by contractual obligation, and shall ensure by the exercise of due diligence, that any Subconsultant hired in connection with the services to be provided under this Contract shall obtain and maintain all insurance required by law and as may be required by the Owner under the terms of this Contract.
15.6 The Owner’s Project Manager or its Subconsultant, as the case may be, is responsible for the payment of any and all deductibles under all of the insurance required by this Contract. Neither the Owner nor the Authority shall be responsible for the payment of deductibles, self-insured retentions or any portion thereof.

15.7 **Workers’ Compensation, Commercial General Liability, Automobile Liability, and Valuable Papers**

The Owner’s Project Manager shall purchase and maintain at its own expense during the life of this Contract, or such other time period as provided herein, the following types and amounts of insurance, at a minimum:

15.7.1 **Workers’ Compensation Insurance** in accordance with General Laws Chapter 152. The policy shall be endorsed to waive the insurer’s rights of subrogation against the Owner and the Authority.

15.7.2 **Commercial General Liability Insurance** (including Premises/Operations; Products/Completed Operations; Contractual; Independent Contractors; Broad Form Property Damage; and Personal Injury) with a minimum limit of $1,000,000 per occurrence, $2,000,000 aggregate. The Owner’s Project Manager shall maintain such insurance in full force and effect for a minimum period of one year after final payment and shall continue to provide evidence of such coverage to the Owner and the Authority. The Owner and the Authority shall be added as an additional insured on this policy. The policy shall be endorsed to waive the insurer’s rights of subrogation against the Owner and the Authority.

15.7.3 **Comprehensive Automobile Liability Insurance** (including owned, non-owned and hired vehicles) at limits of not less than:
   a. $1,000,000 Each Person for Bodily Injury;
   b. $1,000,000 Each Accident for Bodily Injury; and
   c. $1,000,000 Each Accident for Property Damage.

15.7.4 **Valuable Papers insurance** in an amount sufficient to assure the restoration of any plans, drawings, computations, field notes, or other similar data relating to the work covered by this Contract or by the Agreement between the Owner and the Designer in the event of loss or destruction while in the custody of the Owner’s Project Manager until the final fee payment is made or all data is turned over to the Owner, and this coverage shall include coverage for relevant electronic media, including, but not limited to, documents stored in computer-aided design drafting (CADD) systems.

15.8 **Professional Liability**

The Owner’s Project Manager shall maintain professional liability insurance covering errors and omissions and negligent acts of the Owner’s Project Manager and of any person or entity for whose performance the Owner’s Project Manager is legally liable at all times while services are being performed under this Contract. Certificates of professional liability insurance evidencing such coverage shall be provided to the Owner on or before the effective date of this Contract and for a period of at least six years after
the earlier of: (1) the date of official acceptance of the completed Project by the Owner; (2) the date of the opening of the Project to public use; (3) the date of the acceptance by the general contractor of a final pay estimate prepared by the Owner pursuant to M.G.L. chapter 30; or (4) the date of substantial completion of the Construction Contract and the taking of possession of the Project for occupancy by the Owner. The certificates shall indicate a retroactive date that is no later than the effective date of this Contract and a limit of not less than $1,000,000.

In the event that the Owner terminates this Contract at or before the completion of the Feasibility Study/Schematic Design Phase “without cause” as provided in Article 12.3.1; or the Contract term ends pursuant to its own provisions at the completion of the Feasibility Study/Schematic Design Phase and the Contract is not amended to authorize the Owner’s Project Manager to perform services for subsequent design phases, Construction Phases and/or Completion Phase; or the Owner otherwise elects not to proceed with the Project beyond the Feasibility Study/Schematic Design Phase, either because the Owner lacks sufficient funding for the Project or because the Authority’s Board of Directors does not approve the Project to proceed beyond the Feasibility Study/Schematic Design Phase, the Owner may, subject to the written approval of the Authority, amend this Article 15.8.

15.9 Liability of the Owner’s Project Manager

Insufficient insurance shall not release the Owner’s Project Manager from any liability for breach of its obligations under this Contract. Without limitation, the Owner’s Project Manager shall bear the risk of any loss if its valuable papers insurance coverage is insufficient to cover the loss of any work product covered by this Contract.

15.10 Waiver of Subrogation

To the extent damages are covered by property insurance, the Owner and the Owner’s Project Manager waive all rights against each other and against the General Contractor or CM at Risk, Subcontractors, Trade Contractors, Non-Trade Contractors, consultants, agents, and employees of the other for damages caused by fire or other causes of loss, except such rights as they may have to the proceeds of such insurance as set forth in the Owner-Contractor Agreement or the Owner-CM at Risk Agreement. The Owner shall require of the General Contractor or CM at Risk, Subcontractors, Trade Contractors, Non-Trade Contractors Owner’s Project Manager, consultants, Subconsultants, and agents and employees, by appropriate agreements, written where legally required for validity, similar waivers each in favor of other parties enumerated herein. The policies shall provide such waivers of subrogation by endorsement or otherwise. A waiver of subrogation shall be effective as to a person or entity even though that person or entity would otherwise have a duty of indemnification, contractual or otherwise, did not pay the insurance premium directly or indirectly, and whether or not the person or entity had an insurable interest in the property damaged.

ARTICLE 16: OWNERSHIP OF DOCUMENTS

16.1 Unless provided otherwise by law, ownership and possession of all information, data, reports, studies, designs, drawings, specifications, materials, documents, models, and any other documentation, product or tangible materials authored or prepared, in whole or in
part, or purchased, obtained, created by the Owner’s Project Manager pursuant to this Contract (collectively, the “Materials”), other than the Owner’s Project Manager’s administrative communications, records, and files relating to this Contract, shall be the sole property of, and shall vest in, the Owner as “works made for hire” or otherwise. The Owner will own the exclusive rights, worldwide and royalty-free, to and in all Materials prepared and produced by the Owner’s Project Manager pursuant to this Contract, including, but not limited to, United States and International patents, copyrights, trade secrets, know-how and any other intellectual property rights, and the Owner shall have the exclusive, unlimited and unrestricted right, worldwide and royalty-free, to publish, reproduce, distribute, transmit and publicly display all Materials prepared by the Owner’s Project Manager. At the completion or termination of the Owner’s Project Manager’s services, all original Materials shall be promptly turned over to the Owner.

ARTICLE 17: REGULATORY AND STATUTORY REQUIREMENTS

17.1 Truth-in-Negotiations Certificate: If the Owner’s Project Manager’s fee is negotiated, by signing this Contract, the Owner’s Project Manager hereby certifies to the following:

17.1.1 Wage rates and other costs used to support the Owner’s Project Manager’s compensation are accurate, complete, and current at the time of contracting; and

17.1.2 The Contract price and any additions to the Contract may be adjusted within one year of completion of the Contract to exclude any significant amounts if the Owner determines that the fee was increased by such amounts due to inaccurate, incomplete or non-current wage rates or other costs.

17.2 The person signing this Contract certifies, as a principal or director of the Owner’s Project Manager, that the Owner’s Project Manager has not given, offered or agreed to give any person, corporation, or other entity any gift, contribution or offer of employment as an inducement for, or in connection with, the award of this Contract; no consultant to or Subconsultant for the Owner’s Project Manager has given, offered or agreed to give any gift, contribution or offer of employment to the Owner’s Project Manager, or to any other person, corporation, or entity as an inducement for, or in connection with, the award to the Owner’s Project Manager or Subconsultant of a contract by the Owner’s Project Manager; and no person, corporation or other entity, other than a bona fide full-time employee of the Owner’s Project Manager, has been retained or hired by the Owner’s Project Manager to solicit for or in any way assist the Owner’s Project Manager in obtaining this Contract upon an agreement or understanding that such person, corporation or other entity be paid a fee or other consideration contingent upon the award of this Contract.

17.3 Revenue Enforcement and Protection Program (REAP): Pursuant to Massachusetts General Laws, Chapter 62C, Section 49A, the undersigned certifies under the penalties of perjury that to the best of his/her knowledge and belief that the Owner’s Project Manager and the principals thereof are in compliance with all laws of the commonwealth relating to taxes, reporting of employees and contractors, and withholding and remitting child support.

17.4 Interest of Owner’s Project Manager: The Owner’s Project Manager hereby certifies that it is in compliance with the provisions of General Laws Chapter 268A whenever
applicable. The Owner’s Project Manager covenants that 1) he/she presently has no
financial interest and shall not acquire any such interest direct or indirect, which would
conflict in any manner or degree with the services required to be performed under this
Contract or which would violate M.G.L. Chapter 268A, as amended from time-to-time; 2)
in the performance of this Contract, no person having any such interest shall be employed
by the Owner’s Project Manager; and 3) no partner or employee of the firm is related by
blood or marriage to any officer, official, or employee of the Owner, unless approved by
the State Ethics Commission.

17.5 Equal Opportunity: The Owner’s Project Manager shall not discriminate in employment
against any person on the basis of race, color, religion, national origin, sex, sexual
orientation, age, ancestry, disability, marital status, veteran status, membership in the
armed forces, presence of children, or political beliefs. The Owner’s Project Manager
shall comply with all provisions of Title VI of the Civil Rights Act of 1964 and M.G.L
c.151B.

17.6 Certification of Non-Collusion: The Owner’s Project Manager certifies under penalties of
perjury that its proposal has been made in and submitted in good faith and without
collusion or fraud with any other person. As used in this certification, the word “person”
shall mean any natural person, business, partnership, corporation, union, committee, club,
or other organization, entity, or group of individuals.

17.7 Governing Law: This Contract shall be governed by the laws of the Commonwealth of
Massachusetts.

17.8 Dispute Resolution: If a dispute arises between the parties related to this Contract, the
parties agree to use the following procedures to resolve the dispute: (a) Negotiation. A
meeting shall be held between representatives of the parties with decision-making
authority regarding the dispute to attempt in good faith to negotiate a resolution of the
dispute; such meeting shall be held within fourteen calendar days of a party’s written
request for such a meeting; (b) Mediation. If the parties fail to negotiate a resolution of
the dispute, they shall submit the dispute to mediation as a condition precedent to
litigation and shall bear equally the costs of the mediation. The parties shall jointly
appoint a mutually acceptable mediator; they shall seek assistance from an independent
third party in such appointment if they have been unable to agree upon such appointment
within 30 days of the meeting just noted in (a) above; (c) Litigation. If the parties fail to
resolve the dispute through mediation, or are unable to convene mediation within 90 days
of first attempting to do so, then either party may file suit in accordance with Article
17.9; and (d) This paragraph of dispute resolution provisions shall survive termination of
this Contract.

17.9 Venue: Any suit by either party arising under this Contract shall be brought only in the a
court of competent jurisdiction in the county where the Project is located. The parties
hereeto waive any argument that this venue is improper or that the forum is inconvenient.
ATTACHMENT A

PAYMENT SCHEDULE

In consideration of Owner’s Project Manager's delivery of Basic Services, the Owner shall pay the Owner’s Project Manager on an hourly basis, up to a total fee that shall not exceed \[\text{total fee amount}\]. The \[\text{total fee amount}\] fee is a cap for Basic Services related to this Contract, and the actual amount paid by the Owner for Basic Services required during the duration of this Contract may be an amount less than \[\text{total fee amount}\]. The Owner’s Project Manager shall invoice the Owner based on hours worked pursuant to this Contract, according to the hourly rates below and the schedule set forth below. During the course of this Contract, the rates in effect shall not be increased above those delineated in the following table:

**Hourly Rate Schedule**

<table>
<thead>
<tr>
<th>Title</th>
<th>Rate/Hr.</th>
</tr>
</thead>
</table>

The Owner’s Project Manager shall perform the Services in accordance with the following Schedule:

<table>
<thead>
<tr>
<th>Project Phase/Item of Work</th>
<th>Not-to-Exceed Fee</th>
<th>Completion Date</th>
</tr>
</thead>
</table>

Feasibility Study/Schematic Design Phase
Design Development/Construction Document/Bidding Phase
Construction Phase/Final Completion
Extra Services (Identify by Category)
Reimbursable Services (Identify by Category)

**Independent Cost Estimates**
- Task 8.2.2 – Up to two estimates \(\text{X}/\text{per estimate}\) N/A
- Task 8.4.2 – One Estimate \(\text{X}/\text{per estimate}\) N/A
THE SCOPE OF SERVICES ADDED BY THIS AMENDMENT IS FOR A CM AT RISK PROJECT ONLY. THE SCOPE OF SERVICES SPECIFIED BELOW INCLUDES ARTICLES 8.1, 8.3, 8.4, 8.5, 8.6, 8.7 AND 8.8. THE SERVICES SPECIFIED IN ARTICLE 8.1 HEREIN ARE INTENDED TO SUPPLEMENT (OR BE ADDITIVE) AND NOT SUPERCEDE ARTICLE 8.1 IN THE ORIGINAL STANDARD CONTRACT BETWEEN THE PARTIES.

ARTICLE 8: BASIC SERVICES

In addition to those Basic Services included in the original Contract between the Parties, the Owner’s Project Manager shall perform the following Basic Services during the Design Development/Construction Documents/Bidding/Construction/Completion Phases:

8.1 Project Management

8.1.1 A draft of the communication plan shall be submitted to the Owner for approval within 30 days of the Approval to proceed to Design Development/Construction Documents/Bidding Phase and be further updated (a) as needed to include the award of a construction contract and (b) no later than 30 days after Approval to proceed to the Construction Phase. The Owner’s Project Manager shall include the Designer in its distribution of the Project Budget, Schedule, Monthly Progress Report and other reports as appropriate and as outlined in the Communications Plan.

8.1.1.2 The Owner’s Project Manager shall assist the Owner in the preparation of all information, material, documentation, and reports that may be required or requested by the Authority, including without limitation, documentation related to incentive reimbursement percentage points that may be awarded to the Owner by the Authority, requests for reimbursement, and audit materials.

8.1.1.3 The Owner’s Project Manager shall prepare agendas for and attend school building committee meetings, attend meetings with other representatives of the Owner, municipal administration and the school department, and attend neighborhood meetings relating to the Project. The Owner’s Project Manager shall take minutes of all of the above-referenced meetings and promptly distribute minutes of these meetings to the Owner. The Owner’s Project Manager shall be responsible for taking minutes of all of the above-referenced meetings and distributing them to the Owner until such time as the Owner has given the CM at Risk a Notice to Proceed pursuant to an Owner-CM at Risk contract in which case, the CM at Risk shall be responsible for taking minutes. On behalf of the Owner, the Owner’s Project Manager shall review the minutes prepared by the CM at Risk for accuracy and completeness and shall advise the Owner accordingly.

8.1.1.4 The Owner’s Project Manager shall review all applications for payments, requisitions and invoices relating to the Project as submitted by the Designer, CM at Risk, equipment vendors and all other prime contractors and suppliers and make recommendations to the Owner relative to amounts due.

8.1.2 Project Control

During the Design Development/Construction Documents/Bidding Phase, the Owner’s Project Manager shall monitor and report to the Owner and the Authority
any changes to the Project Budget and Schedule established in the Owner-Authority Project Scope and Budget Agreement or the Project Funding Agreement.

8.1.2.1 **Project Budget**

The Owner’s Project Manager will use the baseline Project Budget as the Project control against which all Designer estimates, contractor bids, Guaranteed Maximum Price (if applicable), and other cost information will be measured. The Owner’s Project Manager shall maintain and update the baseline Project Budget throughout the term of this Contract. The Owner’s Project Manager shall report any variances to the baseline Project Budget as part of the Monthly Progress Report.

The Owner’s Project Manager shall prepare revisions to the baseline Project Budget, as needed, and submit them to the Owner for approval.

8.1.2.2 **Cost Estimating**

The Owner’s Project Manager shall prepare detailed independent cost estimates as specified in each Design phase (design development and construction documents), until such time as the CM at Risk has been given a Notice to Proceed. The Owner’s Project Manager shall record and track the cost estimates at each Design phase and submit this information with each design submittal due to the Authority using the Authority’s Cost Estimate Comparison Spreadsheet. If the Owner requires the Owner’s Project Manager to prepare an independent cost estimate, the Owner’s Project Manager shall compare its cost estimate to that prepared by the Designer to identify and notify the Owner of any variances.

In the event that the cost as estimated by the Designer exceeds the construction cost in the Project Budget at any of the Design phases, the Owner’s Project Manager shall consult with the Designer and the CM at Risk and recommend to the Owner appropriate revisions to the scope of work.

The Owner’s Project Manager shall provide cost estimating services, as may be required, to develop cash flows.

The Owner’s Project Manager shall review all construction cost estimates (design development and construction documents) provided by the Designer and/or the CM at Risk; provide advice, consultation, guidance and assistance to the Owner concerning said construction cost estimates; and work with the Designer and the CM at Risk as necessary to reconcile any variances in the construction cost estimates provided by each of them.

8.1.2.3 **Project Schedule**

The Owner’s Project Manager shall submit this detailed baseline Project Schedule to the Owner and the Authority within 30 days of Approval to proceed to the Design Development/Construction Documents/Bidding Phase. The Owner’s Project Manager shall maintain and update the Project Schedule.
throughout the term of this Contract. The Owner’s Project Manager shall assess the actual progress of the Project relative to the baseline Project Schedule and report any variances from the baseline Project Schedule as part of the Monthly Progress Report.

In the event that actual progress of the Project varies from the baseline Project Schedule, the Owner’s Project Manager shall consult with the Designer and the CM at Risk and make appropriate recommendations to the Owner relative to actions that should be taken by the Designer or the CM at Risk to achieve the baseline Project Schedule and/or recommend revisions to the Project Schedule. The Owner’s Project Manager shall not be responsible for delays caused by the Designer, CM at Risk, or Subcontractors, or the employees, agents or subconsultants of the Designer, CM at Risk, or Subcontractors.

The Owner’s Project Manager shall prepare revisions to the Project Schedule, as needed, and submit them to the Owner for approval.

8.1.2.4 Construction Schedule

The CM at Risk shall be responsible for preparing and updating its construction schedule on a monthly basis. The Owner’s Project Manager shall meet once each month with the CM at Risk, and Designer to review and update its schedule, develop the monthly progress information to support the CM at Risk’s payment estimate, and monitor the CM at Risk’s performance for compliance with its contract.

The Owner’s Project Manager shall notify the Owner of and include in its Monthly Progress Report any significant changes or delays to the construction schedule. The Owner’s Project Manager shall make appropriate recommendations to the Owner relative to the actions that should be taken by the CM at Risk and/or advise the Owner when liquidated damages, if included in the CM at Risk contract, are anticipated to be incurred.

8.1.3 Monthly Progress Report

The Owner’s Project Manager shall submit to the Owner and the Authority no later than the twelfth day of each calendar month a written Monthly Progress Report summarizing activity during the preceding calendar month. The Monthly Progress Report shall be submitted in a format acceptable to the Authority and shall describe work performed by all project participants (OPM, Designer, CM at Risk) during the reporting period and work planned for the next reporting period. The report shall also address matters of schedule adherence (Project Schedule as well as individual completion percentages for design and construction), costs to date (updated Project Budget and actual expenses incurred), change orders and potential change orders, cash flow projections, CM at Risk’s safety performance, Designer’s QA/QC, CM at Risk’s environmental compliance, community issues, Designer and CM at Risk’s MBE/WBE activities, any issues that could result in additional time and/or additional costs and any anticipated problems/concerns together with recommended solutions.
8.1.4 Change Order and Claims Administration

The Owner’s Project Manager shall review and coordinate its review with the Designer and make specific document and processing recommendations to the Owner, consistent with the General Laws and the construction contract documents, which minimize change order and claims processing costs and time. Services provided by the Owner’s Project Manager shall include:

**8.1.4.1 Change Order Administration**

8.1.4.1.1 Review all CM at Risk proposals for change orders and supporting schedules for time extension requests. For change orders in excess of $100,000, prepare independent cost estimate analysis with associated schedule impact.

8.1.4.1.2 Initiate, conduct, and document negotiations through a memorandum of negotiations with the CM at Risk.

8.1.4.1.3 For all change order requests by the CM at Risk, make recommendations to the Owner for their modification, acceptance or rejection and provide an analysis and recommendation regarding the cost.

8.1.4.1.4 Prepare and finalize any documentation required for processing change orders including a summary of the Owner’s Project Manager’s review of the reasonableness of the costs and documentation to support or reject the change.

8.1.4.1.5 Maintain a status report system for logging and tracking change orders, claims, and disputes to resolution. At a minimum, monthly reports shall include contract number, description of change order or claim, reason for change, date initiated, magnitude of estimated cost, actions required (identification of action parties and response dates) and status. This report shall be included in the Monthly Progress Report.

**8.1.4.2 Claims and Disputes Management**

8.1.4.2.1 Implement a claims management procedure consistent with the construction contract documents.

8.1.4.2.2 Analyze CM at Risk claims and propose recommendations to the Owner in support of the Owner’s obligations under the claims article of the construction contract documents. Prepare responsive positions in coordination with the Owner, and obtain appropriate input from the Designer and/or CM at Risk.

8.1.4.2.3 In the event that a dispute arises between the CM at Risk, and/or any Subcontractors, and/or the Designer, including, but not necessarily limited to, disputes regarding the performance, quality, acceptability, fitness and rate of progress of the Project or the requirements of the Designer’s contract or the CM at Risk’s construction contract(s), the Owner’s Project Manager shall report any such claims, disputes or other
matters in question relating to the performance by the CM at Risk, Subcontractor, Designer or vendor to the Owner and the Authority in writing as soon as reasonably possible.

8.1.4.2.4 The Owner’s Project Manager shall take all reasonable efforts designed to resolve any such claims, disputes, or other matters in question.

8.2 INTENTIONALLY LEFT BLANK

Design Development/Construction Documents/Bidding Phase

8.3 CM at Risk Prequalification and Selection,

8.3.1 General

When directed by the Owner, the Owner’s Project Manager shall assist and advise the Owner in the selection of a Construction Manager at Risk (“CM at Risk”) in accordance with the provisions of M.G.L. c. 149A §§5 and 6, the applicable regulations and procedures promulgated by the Inspector General, and all other applicable law.

The Owner’s Project Manager shall serve as a member of the Owner’s CM at Risk Prequalification Committee and CM at Risk Selection Committee, as required by M.G.L. c. 149A §§5 and 6, and shall provide advice and assistance to the Owner and to said committees in relation to the CM at Risk selection process in accordance with the provisions of M.G.L. c. 149 §§ 5 & 6, the applicable regulations and procedures promulgated by the Inspector General, and all other applicable law.

8.3.2 CM at Risk Prequalification, Public Notice, Solicitation and Advertisement

8.3.2.1 The Owner’s Project Manager shall assist and advise the Owner in the proper administration and coordination of the CM at Risk prequalification process, including but not limited to the preparation of the request for qualifications (“RFQ”) and the preparation of the public notice, solicitation, and advertisement for responses to the RFQ in accordance with the provisions of M.G.L. c. 149A, § 5, and the applicable regulations and procedures promulgated by the Inspector General.

8.3.2.2 The Owner’s Project Manager shall assist and advise the Owner in preparing evaluation procedures and criteria for selecting the CM at Risk in accordance with the provisions of M.G.L. c. 149, §5.

8.3.2.3 The Owner’s Project Manager shall assist and advise the Owner in preparing a specific description of the scope of services expected of the selected CM at Risk during the design, pre-construction, and construction phases of the project.

8.3.2.4 The Owner’s Project Manager shall assist and advise the Owner in the preparation of the public notice, solicitation, and advertisement for the RFQ.
8.3.2.5 The Owner’s Project Manager shall distribute the Request for Qualifications to responding CM at Risk firms.

8.3.2.6 The Owner’s Project Manager shall assist and advise the Owner in reviewing all CM at Risk responses to the Request for Qualifications and make recommendations to the Owner regarding the selection of CM at Risk firms prequalified to submit a Statement of Qualifications for review by the Prequalification Committee.

8.3.3 Evaluation of CM at Risk Statements of Qualifications

8.3.3.1 As a member of the Owner’s CM at Risk prequalification committee and on behalf of the Owner, the Owner’s Project Manager shall review and evaluate in conjunction with the Prequalification Committee the Statements of Qualifications received from CM at Risk firms on the basis of the evaluation criteria established in the Request for Qualifications.

8.3.3.2 The Owner’s Project Manager shall advise and assist, and make appropriate recommendations to, the Owner and the Prequalification Committee regarding the selection of qualified CM at Risk firms to receive a Request for Proposals ("RFP") from the Owner in accordance with the provisions of M.G.L. c. 149A, § 5(f) and the applicable regulations and procedures promulgated by the Inspector General.

8.3.3.3 Pursuant to G. L. c. 149A, §5(f), in the event that the Prequalification Committee is unable to identify a minimum of three (3) qualified CM at Risk firms, at the Owner’s direction, the Owner’s Project Manager shall assist and advise the Owner in re-advertising the Request for Qualifications or, in the alternative, at the direction of the Owner, assist and advise the Owner in procuring the project pursuant to M.G.L. c. 149, §§ 44A - 44J.

8.3.4 CM at Risk Request for Proposals ("RFP"), Issuance, Evaluation, Ranking

8.3.4.1 The Owner’s Project Manager shall assist and advise the Owner in the proper administration and coordination of the request for proposals ("RFP") process, including, but not limited to, the preparation and issuance of the RFP; the evaluation of the technical and cost proposals; the selection and ranking of CM at Risk firms; review and analysis of cost proposals; non-fee negotiations; and record-keeping, in accordance with the provisions of M.G.L. c. 149, § 6 and the applicable regulations and procedures promulgated by the Inspector General.

8.3.4.2 As a member of the Owner’s CM at Risk selection committee, the Owner’s Project Manager shall review and evaluate the RFP’s received from prequalified CM at Risk firms on the basis of the evaluation criteria included in the RFP.

8.3.4.3 The Owner’s Project Manager shall coordinate the evaluation of the RFP’s received on behalf of the Prequalification Committee and make recommendations regarding the evaluation and ranking of RFP’s and the
8.3.4.4 If the proposal of the best qualified CM at Risk firm exceeds the budget established in the Project Scope and Budget Agreement or the Project Funding Agreement, as the case may be, the Owner’s Project Manager shall consult with the Owner and Designer and make recommendations to the Owner in regard to maintaining the Project Budget which may include, consistent with Massachusetts public construction laws, reviewing and recommending the acceptance of alternatives, re-advertising for a CM at Risk, or seeking additional funding from the City/Town/Regional District.

8.3.5 Negotiations, Contract Award, Guaranteed Maximum Price

8.3.5.1 The Owner’s Project Manager shall provide advice, consultation, guidance and assistance to the Owner and the CM at Risk Selection Committee in non-fee negotiations with the prequalified CM at Risk firms until the Selection Committee has reached an acceptable contract with one of said firms in accordance with M.G.L. c. 149A § 6(2)(e).

8.3.5.2 The Owner’s Project Manager shall provide advice, consultation, guidance and assistance to the Owner in the preparation and execution of the Owner-CM at Risk contract.

8.3.5.3 The Owner’s Project Manager shall obtain from the CM at Risk and maintain on file any required performance and payment bonds, including, but not limited to, those in the amount of the Guaranteed Maximum Price (“GMP”) in accordance with M.G.L. c. 149A, §§ 5(a) & 7(b)(4) and those in the full amount of trade contracts in accordance with M.G.L. c. 149A, § 8; any required insurance certificates; and any other documents and certificates required by law or by the provisions of the Owner-CM at Risk contract.

8.3.5.4 The Owner’s Project Manager shall provide advice, consultation, guidance and assistance to the Owner in negotiating amendments to the CM at Risk contract to incorporate the scope and cost of early delivery work in accordance with the provisions of M.G.L. 149A, §§5-8, and the applicable regulations and procedures promulgated by the Inspector General.

8.3.5.5 The Owner’s Project Manager shall provide advice, consultation, guidance and assistance to the Owner in the negotiation of the GMP in accordance with M.G.L. c. 149A, §7, and the applicable regulations and procedures promulgated by the Inspector General. The OPM shall verify that the GMP is consistent with the requirements of the CM at Risk contract and that the CM at Risk has implemented an adequate cost control system to provide verification that all costs incurred within the GMP are true and actual in accordance with the CM at Risk contract.

8.3.5.6 The Owner’s Project Manager shall provide the CM at Risk, Designer, Owner and the Authority with required copies of executed construction contract documents.
8.3.5.7 Once the CM at Risk has been given a Notice to Proceed and begins preparing meeting minutes on behalf of the Owner in accordance with Article 8.1.1.3, the Owner’s Project Manager shall review the minutes prepared by the CM at Risk for accuracy and completeness and shall advise the Owner accordingly.

8.3.5.8 Pursuant to M.G.L. c. 149A, § 7(b)(4), in the event the Owner is unable to negotiate an acceptable GMP with a CM at Risk, at the direction of the Owner, the Owner’s Project Manager shall provide advice, consultation, guidance and assistance to the Owner in negotiating with the next highest ranked proposer and, if directed by the Owner, in procuring the Project in accordance with Chapter 149, §§ 44A-44J.

8.3.5.9 The Owner’s Project Manager shall assist and advise the Owner and the Designer in preparing and sending the Notice to Proceed to the Construction Manager at Risk

8.4 Design Development

8.4.1 General

During the Design Development Phase, the Owner’s Project Manager shall be responsible for maintaining and updating the Project Budget and Schedule, oversight of both the Designer and CM at Risk, the review of all Designer submittals, coordination with the Authority’s Commissioning Consultant, and, if the Owner has not yet contracted with a CM at Risk, the development of a construction cost estimate for comparison with the Designer’s cost estimates. If the Owner has given the CM at Risk a Notice to Proceed pursuant to the Owner-CM at Risk contract, the Owner’s Project Manager shall review any construction cost estimates provided by the Designer and/or the CM at Risk and provide such advice, consultation, guidance and assistance to the Owner concerning said construction cost estimates as is reasonable and necessary.

The Owner’s Project Manager shall consult with the CM at Risk on the design of the Project and work together and in harmony with the CM at Risk and Designer in a manner consistent with the Owner’s best interests to develop a design that conforms to provisions of the Project Scope and Budget Agreement and the Project Funding Agreement.

The Designer shall remain responsible for the design requirements and design criteria for the Project. Unless otherwise directed by the Owner, nothing in this section shall be construed as an assumption of duties or responsibilities of the Designer or CM at Risk by the Owner’s Project Manager.

8.4.2 The Owner’s Project Manager shall continue to oversee the activities and responsibilities of the Designer in the further development of the scope, schedule and budget including a general review of the Designer’s detailed scaled plans, elevations and sections of all aspects of the design. The Owner’s Project Manager shall:

a. Review and reconcile the construction cost estimates of the Designer and the CM at Risk. In the event that the Owner has not executed a contract with a CM at Risk by the end of the Design Development Phase, the Owner’s
Project Manager shall prepare an independent construction cost estimate for comparison with the Designer’s cost estimate.

b. Work with the Owner, Designer and CM at Risk to update the Project Budget and Schedule.

8.4.3 The Owner’s Project Manager shall monitor and coordinate the schedule, technical accuracy, efficiency, coordination, and constructability of the Project and cost-effectiveness of all designs, drawings, reports, estimates and other work furnished by the Designer, and make recommendations to the Owner when, in the opinion of the Owner’s Project Manager, requirements of the Designer’s contract with the Owner are not being fulfilled.

8.4.4 The Owner’s Project Manager shall promptly review all Designer submissions and shall meet with the Designer and CM at Risk as necessary to discuss and resolve all issues with the Designer’s submissions. The Owner’s Project Manager shall review any recommendations made by the CM at Risk with respect to the drawings, specifications and other design documents produced by the Designer and shall meet with the Designer and the CM at Risk as necessary to discuss and resolve all issues raised by the CM at Risk’s recommendations. Upon completion of its review, the Owner’s Project Manager shall recommend that the Owner: 1) approve the submission as made; 2) approve that part of the submission that is acceptable and reject the remainder; 3) reject the submission; or 4) require the Designer to submit additional information or details in support of its submission.

8.4.5 The Owner’s Project Manager shall coordinate the timely review of the design between the Designer, CM at Risk, and the Commissioning Consultant. The Owner’s Project Manager shall be responsible for providing the necessary documents to the Commissioning Consultant for its review, distributing review comments made to the Designer, Owner, CM at Risk, and the Authority and coordinate the timely resolution and incorporation of the Commissioning Consultant’s recommendations. The Owner’s Project Manager shall not be responsible for the Commissioning Consultant’s performance, but if the Owner’s Project Manager becomes aware of any performance or lack of performance issues with the Commissioning Consultant, the Owner’s Project Manager shall immediately notify the Owner and the Authority of such issues.

8.4.6 The Owner’s Project Manager shall oversee the activities and responsibilities of the CM at Risk during design development in regard to constructability review, schedule development, cost estimates and other responsibilities set forth in the Owner-CM at Risk Contract and make recommendations to the Owner when, in the opinion of the Owner’s Project Manager, requirements of the CM at Risk’s contract with the Owner are not being fulfilled.

8.4.7 Early Delivery of Construction Bid Documents

During the Design Development Phase the Owner may request the Designer to prepare early bid packages of final Construction Documents for the site work, demolition, structural steel, excavation, and foundation work, and other elements of the work.
The Owner’s Project Manager shall work with the Designer and CM at Risk to develop a schedule for the delivery of early bid packages of final Construction Documents for the site work, demolition, structural steel, excavation, and foundation work, and other elements of the work as directed. The Owner’s Project Manager shall provide the resources necessary to support the timely and accurate completion of early bid packages.

The Owner’s Project Manager shall assist the Owner in negotiating amendments to the Owner-CM at Risk Contract to incorporate the scope and cost of the early delivery work in accordance with M.G.L. c. 149A, §7.

8.5 Construction Documents

8.5.1 The Owner’s Project Manager shall continue to oversee the activities and responsibilities of the Designer and CM at Risk during the preparation of complete construction specifications and drawings in order to maintain consistency with the Project Scope and Budget Agreement and the Project Funding Agreement.

The Owner’s Project Manager shall continue to monitor the schedule of the Designer and CM at Risk.

8.5.2 The Owner’s Project Manager shall meet with the Designer and CM at Risk as necessary to discuss and resolve all issues with the construction documents. The Owner’s Project Manager shall monitor and review the performance of the CM at Risk in its review of the construction documents for, among other things, conciseness, clarity, consistency, constructability, maintainability/operability, coordination among the trades, coordination between the specifications and drawings, bid-ability, compliance with M.G.L. c. 149A for procurement, installation and construction, and sequence of construction and for quality, cost, and schedule improvements. The Owner’s Project Manager shall review any recommendations made by the CM at Risk with respect to the construction documents produced by the Designer and shall meet with the Designer and the CM at Risk as necessary to discuss and resolve all issues raised by the CM at Risk’s recommendations. The Owner’s Project Manager shall:

a. Review and reconcile the construction cost estimates of the Designer and the CM at Risk

b. Provide advice, consultation and guidance to the Owner relative to value engineering recommendations and other recommendations made by the CM at Risk relative to the construction documents.

c. Work with the Owner, Designer, and CM at Risk to update the construction budget and schedule.

8.5.3 The Owner’s Project Manager shall provide advice, consultation and guidance to the Owner and the Designer relative to the Trade Contractor and Non-Trade Contractor prequalification and selection process pursuant to M.G.L. c. 149A § 8,
including participation as a member of the Owner’s Prequalification Committee if directed by the Owner.

8.5.4 The Owner’s Project Manager shall review the information provided by the CM at Risk on Trade and Non-Trade Contractor scope of work pursuant to M.G.L. c. 149A § 8, paying particular attention to the contract drawings and specifications prepared for Trade Contractors. The Owner’s Project Manager shall fully understand the delineation of work as determined by the CM at Risk and the Designer between Trade and Non-Trade Contractors for the purpose of verifying the actual costs of such scopes of work.

8.5.6 The Owner’s Project Manager’s review of the construction documents shall also include, but not be limited to, any concerns of the Owner’s Project Manager and/or the Owner relative to access, usable area, parking, utilities, anticipated noise sources during construction and identification of field offices, facilities, supplies and equipment.

8.5.7 The Owner’s Project Manager shall coordinate the timely review of the construction documents by the Commissioning Consultant to determine that plans and specifications include the recommendations made during design development in regard to materials selection, installation and testing criteria in regard to commissioning and start-up and provide adequate information and allow sufficient time for functional and system testing.

8.5.8 The Owner’s Project Manager shall monitor the schedule of the Designer, provide review and comment of the Designer’s work product and make recommendations to the Owner when, in the opinion of the Owner’s Project Manager, requirements of the Designer’s contract with the Owner are not being fulfilled.

8.5.9 The Owner’s Project Manager shall monitor the schedule of the CM at Risk, provide review and comment of CM at Risk’s work product and make recommendations to the Owner when, in the opinion of the Owner’s Project Manager, requirements of the CM at Risk’s contract with the Owner are not being fulfilled.

8.6 Bidding Phase

8.6.1 General

The Owner’s Project Manager shall provide advice, consultation, guidance and assistance to the Owner in the proper administration and coordination of the Trade Contractor prequalification and selection process and the Non-Trade Contractor selection process in accordance with the provisions of 149A, § 8, the applicable regulations and procedures promulgated by the Inspector General, and all other applicable law, including participation as a member of the Owner’s Trade Contractor prequalification committee if directed by the Owner.

The Owner’s Project Manager shall monitor the activities and responsibilities of the Designer and the CM at Risk in the Trade
Contractor prequalification and selection process and the Non-Trade Contractor selection process.

8.6.2 CM at Risk Trade Contractor Selection Process

8.6.2.1 Trade Contractor Prequalification

8.6.2.1.1 The Owner’s Project Manager shall assist and advise the Owner in the development of a prequalification and selection process for both Trade Contractors and Non-Trade Contractors that have been identified by the Owner in accordance with Chapter 149A, Section 8.

8.6.2.1.2 The Owner’s Project Manager shall review the information provided by the CM at Risk describing the work to be required of each Trade Contractor and shall assist and advise the Owner and Designer in the preparation of the Request for Qualifications for Trade Contractors to be used to solicit responses from eligible Trade Contractors and to prequalify Trade Contractors for participation in the Project.

The Owner’s Project Manager shall assist and advise the Owner and the Designer in the public notice, solicitation, and advertisement of the Request for Qualifications for Trade Contractors.

8.6.2.1.3 The Owner’s Project Manager shall assist and advise the Trade Contractor Prequalification Committee and the Owner in reviewing and scoring all Trade Contractor responses to the Request for Qualifications and make recommendations to the Trade Contractor Prequalification Committee and the Owner regarding the selection and notification of Trade Contractors prequalified to submit a bid on the Project in accordance with the provisions of M.G.L. 149A, § 8(a) –(i).

8.6.2.2 Request for Bids for Trade Contractor Services

The Owner’s Project Manager shall assist and advise the Owner and the Designer in the preparation of the Invitation for Bids for Trade Contractor services in accordance with the provisions of M.G.L. c. 149A, § 8(g).

8.6.2.2.1 The Owner’s Project Manager shall assist and advise the Owner in the distribution of the Invitation for Bids to prequalified Trade Contractors in accordance with M.G.L. c. 149A §8(g).

8.6.2.2.2 The Owner’s Project Manager shall attend all pre-bid conferences and meetings and Trade Contractor openings and assist and advise the Owner if directed by the Owner.

8.6.2.3 Trade Contractor Bid Review
The Owner’s Project Manager shall attend all bid openings and shall review all Trade Contractor bids in conjunction with the Designer and CM at Risk to determine responsiveness, completeness, accuracy, price and conformance to the requirements of M.G.L. c.149A, § 8(a)-(i), and to provide technical guidance to the Owner regarding the acceptance or rejection of the Trade Contractor bid.

Pursuant to M.G.L. c. 149A, § 8(h), in the event that the Owner receives less than three (3) responsive bids on any Trade Contract, and the lowest responsible bid exceeds the estimated cost of the work for which bids are requested, the Owner’s Project Manager shall monitor the activities and responsibilities of the CM at Risk in the negotiation of an acceptable price with the lowest prequalified bidder, and, if necessary, the second lowest prequalified bidder. If such negotiations are unsuccessful, the Owner’s Project Manager shall advise the Owner, and shall monitor the activities and responsibilities of the CM at Risk, with respect to the solicitation of additional bids and the selection of Trade Contractors in accordance with the provisions of M.G.L. c. 149A, §§ 8(h) & (j).

8.6.2.4 Contract Award

8.6.2.4.1 The Owner’s Project Manager shall review the contracts between Trade Contractors and the CM at Risk for conformance with the requirements of G.L. c. 149A, § 8, and all applicable public construction statutes.

8.6.2.4.2 The Owner’s Project Manager shall obtain from all Trade Contractors, and maintain on file, all performance and payment bonds, bid bonds, insurance certificates, and all other documents and certificates required by law or by the terms of the Contract between the Owner and the CM at Risk.

8.6.2.4.3 The Owner’s Project Manager shall provide the Designer, Owner and the Authority with required copies of executed construction contract documents.

8.6.3 Non-Trade Contractor Selection

The Owner’s Project Manager shall assist and advise the Owner in the proper administration and coordination of the Non-Trade Contractor selection process in accordance with the provisions of G.L. c. 149A, § 8(j), the applicable regulations and procedures promulgated by the Inspector General, and all other applicable law.

The Owner’s Project Manager shall monitor the activities and responsibilities of the CM at Risk in the selection of Non-Trade Contractors.

8.6.3.1 Non-Trade Contractor Qualification

For each class of Non-Trade Contractors, for which the CM at Risk is requesting bids, the Owner’s Project Manager shall review the qualifications established by the CM at Risk for each class of Non-Trade Contractors and the list of three (3) Non-Trade Contractors and make recommendations to the Owner regarding approval of the qualifications.
established by the CM at Risk, whether any of the three Non-trade Contractors should be eliminated from the list, or whether any Non-trade Contractors should be added to the list, all in accordance with the provisions of M.G.L.c. 149A, § 8(j).

8.6.3.2 Non-Trade Contractor Bidding

The Owner’s Project Manager shall review the detailed bidding information developed by the CM at Risk in accordance with M.G.L. c. 149A, § 8(j) for accuracy, completeness, and coordination of scope.

8.6.3.3 Non-Trade Contractor Bid Review and Award

Where permitted by agreement between the Owner and the CM at Risk or where otherwise permitted by law, the Owner’s Project Manager shall attend all bid openings and, in conjunction with the Designer and CM at Risk, the Owner’s Project Manager shall review all Non-Trade Contractor bids for responsiveness and completeness and advise the Owner on the acceptance or rejection of any Non-Trade Contractor bids by the CM at Risk. The Owner’s Project Manager shall review and report on all tabulations of bids as presented by the CM at Risk in accordance with M.G.L. c. 149, § 8(j) and ascertain that the tabulations and final awards are consistent with the bids.

8.6.3.4 Non-Trade Contractor Alternate Selection Procedure

With respect to Non-Trade Contracts with an award value that does not exceed the threshold sum identified in M.G.L. c 149, § 44(F)(1), the Owner’s Project Manager shall review the selection method proposed by the CM at Risk to select this class of Non-Trade Contractor and advise the Owner as to whether the Owner should approve the proposed selection method in accordance with G.L. c. 149A, § 8(j).

The Owner’s Project Manager shall attend all bid openings and, in conjunction with the Designer and CM at Risk, the Owner’s Project Manager shall review all such Non-Trade Contractor bids for responsiveness and completeness and advise the Owner on the acceptance or rejection of any Non-Trade Contractor selected by the CM at Risk.

8.7 Construction Phase

The Owner’s Project Manager shall provide supervisory staff for each of the following activities, from Notice to Proceed to contract close-out.

8.7.1 The Owner’s Project Manager shall monitor the Designer’s administration of the Owner-CM at Risk Agreement including the processing of submittals, issuance of timely decisions and directives and consultant’s or subconsultants’ visits to the Project as necessary during the time that construction is occurring on the portions of the work to which the consultant's services relate.
8.7.2 The Owner’s Project Manager shall provide a full-time (40 hours per week minimum) on-site Project Representative, who shall be dedicated exclusively to the Project, either as an employee of the Owner’s Project Manager or as a subconsultant to the Owner’s Project Manager.

8.7.2.1 The Project Representative shall be subject to the approval of the Owner and the Owner reserves the right to require the Owner’s Project Manager to replace the Project Representative at any time during the course of the Project.

8.7.2.2 The Project Representative shall have at least five years experience in on-site supervision of projects similar in size and complexity to the Project.

8.7.2.3 Unless otherwise directed, the Project Representative shall be present at all times when the CM at Risk is conducting operations at the site starting from issuance by the Owner of a Notice to Proceed to the CM at Risk and continuing until issuance to the CM at Risk of a Certificate of Substantial Completion by the Owner and thereafter on an, as needed basis, until issuance to the CM at Risk of a Certificate of Final Completion by the Owner.

8.7.3 The Owner’s Project Manager shall review the CM at Risk’s schedule of values to determine if it represents a reasonably balanced payment schedule for work to be performed with no items front-end loaded or artificially inflated. The schedule of values shall include line items for all deliverables, testing requirements and specified operations and maintenance materials.

8.7.4 The Owner’s Project Manager shall review the CM at Risk’s submitted baseline schedule. The Owner’s Project Manager shall be responsible for monitoring the timeliness of these submittals and enforcing compliance with schedule submittal requirements of the construction documents. The Owner’s Project Manager shall evaluate the CM at Risk’s planning for the execution of the work, evaluate the reasonableness of the proposed schedule and determine if the submitted schedule meets the requirements of the construction documents.

8.7.5 The Owner’s Project Manager shall provide daily observation and monitoring of construction activities such that all shifts and work activities are observed and documented. Responsibilities shall include:

8.7.5.1 The Owner’s Project Manager shall keep a daily log containing a record of weather, the CM at Risk’s work on site, number of workers, visitors to the site, safety status of the Project, equipment and equipment utilization, material and equipment deliveries, non-compliance with safety procedures and issuance of any safety violation notifications, accidents, general description of work performed and quality of work, visits of code enforcement officials and any resulting reports or orders, verbal instruction to interpretations given to the CM at Risk, pay items, and any observed delays, deficiencies and field problems.
8.7.5.2 The Owner’s Project Manager shall prepare weekly progress reports for submittal to the Designer and the Owner that summarize the progress achieved, provide a concise description of problems and include a copy of the daily log.

8.7.5.3 The Owner’s Project Manager shall assist the Designer in determining if construction and construction related activities are performed in accordance with plans and specifications and the approved shop drawings and are consistent with Massachusetts public construction laws.

8.7.5.4 The Owner’s Project Manager shall monitor on a daily basis Time and Materials work on change orders for less than $50,000, including work installed, volume measurements, time sheets, crew sizes and mixes, and equipment utilized.

8.7.5.5 The Owner’s Project Manager shall evaluate actual quantities and classification of Unit Price work performed by the CM at Risk.

8.7.5.6 The Owner’s Project Manager shall evaluate field problems, using the proper channels for solution and communication of the information to the Designer and the Owner.

8.7.5.7 The Owner’s Project Manager shall coordinate and track requests for clarification on drawings/specifications, design changes and proposed change orders.

8.7.5.8 The Owner’s Project Manager shall prepare responses to CM at Risk correspondence for the Owner.

8.7.5.9 The Owner’s Project Manager shall monitor and coordinate the scheduling and activities of independent materials testing functions at the site, including distribution of reports and any necessary actions resulting.

8.7.5.10 The Owner’s Project Manager shall maintain at the Project site, on a current basis, a record copy of Construction Contract Documents, including, but not necessarily limited to, drawings, specifications, addenda, change orders, and directives as well as all approved shop drawings, product data, samples, submittals, operations and maintenance manuals and all other relevant documents relating to the construction of the Project.

8.7.5.11 The Owner’s Project Manager shall monitor the CM at Risk’s compliance with Massachusetts prevailing wage requirements pursuant to M.G.L. c. 149 §§ 26 to 27H inclusive including assisting the Owner in cataloging and filing payroll affidavits.

8.7.5.12 The Owner’s Project Manager shall shoot and maintain Project progress photographs showing construction progress at a frequency sufficient to document major activities or to document safety incidents, differing site conditions and quality issues. The Owner’s Project Manager shall maintain a descriptive log and captioning of the photographs on CD.
8.7.6 The Owner’s Project Manager shall monitor the CM at Risk’s compliance with the construction schedule, identify potential problems, include problem identification on the Monthly Progress Report and make recommendations to the Owner when, in the opinion of the Owner’s Project Manager, requirements of the CM at Risk in the Owner-CM at Risk Agreement are not being fulfilled.

8.7.7 The Owner’s Project Manager shall attend weekly job meetings on progress, coordination and problem resolution and negotiations. The Owner’s Project Manager shall review the meeting minutes that are submitted to the Owner by the CM at Risk and shall advise the Owner as to the completeness, accuracy and general acceptability of the minutes.

8.7.8 The Owner’s Project Manager shall schedule the Authority’s Commissioning Consultant, as required to support the construction schedule, to provide commissioning services and reports as required.

8.7.9 The Owner’s Project Manager shall monitor, review and analyze proposed change orders, and claims recommending appropriate action and resolution to the Owner in accordance with Article 8.1.4.

8.7.10 The Owner’s Project Manager shall review and coordinate its review with the Designer to recommend approval of the CM at Risk’s monthly payment requisitions. The Owner’s Project Manager shall review each Trade Contractor’s or Non-Trade Contractor’s payment requisition and the CM at Risk’s requisition of costs to ascertain that the Owner is paying for actual costs and fees in accordance with the Owner-CM at Risk contract.

8.7.11 The Owner’s Project Manager shall oversee and monitor the procurement of furniture, fixtures, equipment and technology that is not included in the construction contract.

8.7.12 After the Owner and the CM at Risk have agreed on a Guaranteed Maximum Price ("GMP") in accordance with M.G.L. c. 149A, § 7, the Owner’s Project Manager shall promptly notify the Owner when actual costs exceed the detail line item cost breakdowns set forth in the GMP amendment.

8.7.13 The Owner’s Project Manager shall verify substantial completion of work; assist the Designer in the Designer’s final inspection and receipt of documents, manuals, receipts, certifications, and all other materials required for final closeout as described in the Owner-CM at Risk contract, including, but not limited to, the GMP amendment and any other amendments thereto. The Owner’s Project Manager shall coordinate the detailed punchlist with the Designer, including a subsequent walk-through with the Designer, CM at Risk and the Authority’s Commissioning Consultant. The Owner’s Project Manager and the Designer shall then coordinate a walk-through with the Owner to finalize the punchlist. The Owner’s Project Manager shall then be responsible for tracking and confirming the completion of the punchlist items.

8.8 Completion Phase
8.8.1 The Owner’s Project Manager shall monitor the activities and responsibilities of the Designer and the CM at Risk in the close-out and commissioning of the Project.

8.8.2 The Owner’s Project Manager shall assist in securing and reviewing and recommending approval of all project completion forms and documentation necessary for occupancy and full operation of the facility including, but not necessarily limited to, inspection certificates of local building authorities, Certificate of Substantial Completion, Certificate of Final Completion, Occupancy Permit, shop drawings, as-built drawings, operations and maintenance manuals, warranties, guarantees and any and all documentation as required by the contract documents and the Authority.

8.8.3 The Owner’s Project Manager shall assist the Owner in completing the written evaluation of the Designer(s) pursuant to M.G. L. c. 7 § 38E and prepare, sign and provide to the Owner for its signature the written evaluation of the Contractor(s) or CM at Risk, and subcontractors in accordance with the provisions of M.G.L. c. 149 § 44D.

END OF ARTICLE 8 OF BASE OPM CONTRACT AMENDMENT FOR CM AT RISK
ATTACHMENT C

Owner’s Project Manager Application Form
### Owner’s Project Manager Application Form - May 2008

1. **Project Name/Location for Which Firm is Filing:**

1a. MSBA Project Number:

2. **Respondent, Firm (or Joint-Venture) - Name and Address of Primary Office To Perform The Work:**

2a. Name and Address of Other Participating Offices of the Prime Applicant, If Different From Item 3a Above:

2c. Date Present and Predecessor Firms Were Established:

2d. Name and Address of Parent Company, If Any:

2e. Federal ID #:

2f. Name of Proposed Project Director:

3. **Personnel From Prime Firm Included in Question #2 Above by Discipline (List Each Person Only Once, By Primary Function -- Average Number Employed Throughout The Preceding 6 Month Period. Indicate Both The Total Number in Each Discipline):**

<table>
<thead>
<tr>
<th>Discipline</th>
<th>Admin. Personnel</th>
<th>Cost Estimators</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Architects</td>
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<tr>
<td>Acoustical Engrs.</td>
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<tr>
<td>Civil Engrs.</td>
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<tr>
<td>Code Specialists</td>
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<tr>
<td>Construction Inspectors</td>
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</table>

4. **Has this Joint-Venture previously worked together?**

- [ ] Yes
- [ ] No
List **ONLY** Those Prime and Sub-Consultant Personnel identified as Key personnel in the Response to Request for Services. This Information Should Be Presented Below In The Form Of An Organizational Chart modified to fit the firm's proposed management approach. Include Name of Firm And Name Of The Person:
6. **Brief Resume for Key Personnel ONLY** as indicated in the Request for Services. Resumes Should Be Consistent With The Persons Listed On The Organizational Chart In Question # 5. Additional Sheets Should Be Provided Only As Required For The Number Of Key Personnel And They Must Be In The Format Provided. By Including A Firm As A Subconsultant, The Prime Applicant Certifies That The Listed Firm Has Agreed To Work On This Project, Should The Team Be Selected.

<p>| | |</p>
<table>
<thead>
<tr>
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<tbody>
<tr>
<td>a.</td>
<td><strong>Name And Title Within Firm:</strong></td>
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<td>b.</td>
<td><strong>Project Assignment:</strong></td>
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<td>c.</td>
<td><strong>Name And Address Of Office In Which Individual Identified In 6a Resides:</strong></td>
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<td>d.</td>
<td><strong>Years Experience:</strong> With This Firm: ________ With Other Firms: ________</td>
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<td>e.</td>
<td><strong>Education:</strong> Degree(s) /Year/Specialization</td>
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<td>f.</td>
<td><strong>Date of MCCPO Certification:</strong></td>
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<td>g.</td>
<td><strong>Applicable Registrations and Certifications:</strong></td>
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<tr>
<td>h.</td>
<td><strong>Current Work Assignments And Availability For This Project:</strong></td>
</tr>
<tr>
<td>i.</td>
<td><strong>Other Experience And Qualification Relevant To The Proposed Project:</strong> (Identify Firm By Which Employed, If Not Current Firm):</td>
</tr>
</tbody>
</table>


Past Performance: List all completed projects, in excess of $1.5 million, for which the Prime Applicant has performed, or has entered into a contract to perform Owner's Project Management Services for all Public Agencies within the Commonwealth within the past 10 years.

<table>
<thead>
<tr>
<th>a. Project Name And Location</th>
<th>b. Brief Description Of Project And Services (Include Reference To Areas Of Similar Experience)</th>
<th>c. Project Dollar Value</th>
<th>d. Completion Date (Actual Or Estimate)</th>
<th>e. On Time (Yes Or No)</th>
<th>f. Original Construction Contract Value</th>
<th>g. Change Orders</th>
<th>h. Number Of Accidents And Safety Violations</th>
<th>i. Dollar Value Of Any Safety Fines</th>
<th>j. Number And Outcome Of Legal Actions</th>
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</table>
7b. Past Performance: Provide the following information for those completed Projects listed above in 7a for which the Prime Applicant has performed, or has entered into a contract to perform Owner’s Project Management Services for all Public Agencies within the Commonwealth within the past 10 years.

<table>
<thead>
<tr>
<th>Project Name And Location</th>
<th>Project Director</th>
<th>Original Project Budget</th>
<th>Final Project Budget</th>
<th>If different, provide reason(s) for variance</th>
<th>Original Project Completion</th>
<th>Actual Project Completion On Time (Yes or No)</th>
<th>If different, provide reason(s) for variance</th>
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</table>
8. **Capacity:** Identify all current/ongoing Work by Prime Applicant, Joint-Venture Members or Subconsultants. Identify project participants and highlight any work involving the project participants identified in the response.

<table>
<thead>
<tr>
<th>Project Name And Location</th>
<th>Project Director</th>
<th>b. Brief Description Of Project And Services (Include Reference To Areas Of Similar Experience)</th>
<th>c. Original Project Budget</th>
<th>d. Current Project Budget</th>
<th>d. Project Completion Date</th>
<th>e. Current forecast completion date On Time (Yes Or No)</th>
<th>f. Original Construction Contract Value</th>
<th>g. Number and dollar value of Change Orders</th>
<th>h. Number and dollar value of claims</th>
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9. References: Provide the following information for completed and current Projects listed above in 7 and 8 for which the Prime Applicant has performed, or has entered into a contract to perform Owner's Project Management Services for all Public Agencies within the Commonwealth within the past 10 years.

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<th>Client's Name, Address and Phone Number. Include Name of Contact Person</th>
<th>Project Name And Location</th>
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9. Use This Space To Provide Any Additional Information Or Description Of Resources Supporting The Qualifications Of Your Firm And That Of Your Subconsultants. If Needed, Up To Three, Double-Sided 8 1/2” X 11” Supplementary Sheets Will Be Accepted. **APPLICANTS ARE REQUIRED TO RESPOND SPECIFICALLY IN THIS SECTION TO THE AREAS OF EXPERIENCE REQUESTED.**

10. I hereby certify that the undersigned is an Authorized Signatory of Firm and is a Principal or Officer of Firm. The information contained in this application is true, accurate and sworn to by the undersigned under the pains and penalties of perjury.

Submitted By  
(Signature)  

Printed Name And Title  

Date  


Attachment D

Required Certifications

City of Quincy Required Certifications (5)

Tax Compliance Certification

Certification Relating to Debarment and Suspension

Signature Authorization (or corporate certificate of authority)

Indemnity Form

Non-Collusion Form
CERTIFICATION RELATING TO DEBARMENT AND SUSPENSION

The undersigned contractor certifies to the City of Quincy that neither it nor its principals, officers or any affiliated entities has been debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction in accordance with the requirements of OMB Circular A-87 and with Executive Order 12549, “Debarment and Suspension.”

Furthermore, the contractor certifies that it shall not make any subcontract or permit any subcontract to be made with any party which is debarred or suspended or is otherwise excluded in accordance with said OMB Circular and with Executive Order 12549.

This certification shall be for the benefit of the City of Quincy and its successors and/or assigns and is binding upon the contractor, its successors and assigned.

Executed under seal this day of ______________.

________________________________________
Contractor Signature
By its duly authorized agent,

Contract Number_____

________________________________________
(Authorized Signature)
INDEMNITY AGREEMENT

In consideration of the award of Contract No. ____________________________,
by the City of Quincy, hereinafter referred to as INDEMNITEE, to the CONTRACTOR/BIDDER:
_______________________________________________________________:
hereinafter referred to as INDEMNITOR, and for other good and valuable consideration, said
INDEMNITOR agrees to hold INDEMNITEE, City of Quincy, and its various department and
employees harmless from any and all liability, loss or damage that INDEMNITEE may suffer as the
result of claims, demands, costs, including attorneys fees, or judgement or other actions against it by
reason of any and all work done by or on behalf of the INDEMNITOR in connection with the above-
referenced contract.

INDEMNITOR,

______________________________________________________________
By Duly Authorized Agent

Date: ________________________________.
CERTIFICATE OF NON – COLLUSION

The undersigned certifies under penalties of perjury that this bid or proposal has been made and submitted in good faith and without collusion or fraud with any other person. As used in this certification, the word “person” shall mean any natural person, business, partnership, corporation, union committee, club, or other organization, entity, or group of individuals.

(Name of person signing bid or proposal)
(Please print)

(Signature required)

(Name of business)
SIGNATURE AUTHORIZATION

At a duly authorized meeting of the Board of Directors of the

______________________________________________

(NAME OF CORPORATION)

held on _______________________, at which all the Directors were present or waived notice, it was

(VOTE)

VOTED, that:

______________________________________________

(NAME)                                     (OFFICER)

of this company, be and he/she hereby is authorized to execute Contracts and Bonds in the name and behalf of

said Company, and affix its Corporate Seal thereto, and such execution of any Contract or obligation in this

Company’s name on its behalf by such _______________________ under seal of the Company, shall be valid

(OFFICER)

and binding upon this Company. It was further voted that the City of Quincy may rely on such authorization of

future Contracts until notified to the contrary.

A true copy,

ATTEST: ________________________________________

(CLERK’S SIGNATURE)

PLACE OF BUSINESS: ______________________________

DATE OF THIS CONTRACT: __________________________

I hereby certify that I am the Clerk of the:

______________________________________________

(COMPANY)                                     (NAME)

duly elected _______________________ of said Company, and that the above VOTE has not been

(TITLE)

amended or rescinded and remains in full force and effect as of the date of this Contract.

______________________________________________ CORPORATE SEAL
TAX COMPLIANCE CERTIFICATE

MASS. GENERAL LAWS, CH. 62C, S: 49A(b)

I hereby certify that I have complied with all laws of the Commonwealth of Massachusetts relating to taxes, reporting of employees and contractors, and withholding of child support.

Signed under the pains and penalties of perjury.

(1) Individual Contractor

__________________________ (Contractor’s Name and Signature)

Social Security Number

__________________________

(2) Corporation, Association or Partnership

__________________________ (Contractor’s Name)

Federal Tax ID Number, or Social Security Number

__________________________

By: ________________________ (Authorized Signature)

Note to Contractor: Please sign at (1) or (2), whichever applies.
CHAPTER 62C. ADMINISTRATIVE PROVISIONS RELATIVE TO STATE TAXATION

Chapter 62C: Section 49A Certification of compliance with tax laws as prerequisite to obtaining license or governmental contract

Section 49A. (a) Any person applying to any department, board, commission, division, authority, district or other agency of the commonwealth or any subdivision of the commonwealth, including a city, town or district, for a right or license to conduct a profession, trade or business, or for the renewal of such right or license, shall certify upon such application, under penalties of perjury, that he has complied with all laws of the commonwealth relating to taxes, reporting of employees and contractors, and withholding and remitting child support. Such right or license shall not be issued or renewed unless such certification is made.

(b) No contract or other agreement for the purposes of providing goods, services or real estate space to any of the foregoing agencies shall be entered into, renewed or extended with any person unless such person certifies in writing, under penalties of perjury, that he had complied with all laws of the commonwealth relating to taxes, reporting of employees and contractors, and withholding and remitting child support.

(c) Any such agency, which has been notified by the commissioner pursuant to section forty-seven A that a person who holds a license or certificate of authority issued by such agency or who has agreed to furnish goods, services or real estate space to such agency has neglected or refused to file any returns or to pay any tax required under this chapter and that such person has not filed in good faith a pending application for abatement of such tax or a pending petition before the appellate tax board contesting such tax or has been penalized pursuant to section 9 of chapter 62E for failure to comply with the provisions under said chapter 62E relating to reporting of employees and contractors, or has been penalized pursuant to paragraph (3) of subsection (f) of section 12 of chapter 119A for failure to comply with the provisions under said chapter 119A relating to withholding and remitting child support, shall refuse to reissue, renew or extend such license, certificate of authority, contract or agreement until the agency receives a certificate issued by the commissioner that the person is in good standing with respect to any and all returns due and taxes payable to the commissioner as of the date of issuance of said certificate, including all returns and taxes referenced in the initial notification or, if the licensee has been penalized for failure to comply with the provisions relating to reporting of employees and contractors under chapter 62E or withholding and remitting child support under chapter 119A, a certificate issued by the commissioner that the licensee is in compliance with said provisions.

(d) Any person who owns or leases a motor vehicle or trailer that is required to be registered in the commonwealth under chapter 90 and improperly registers the motor vehicle or trailer in another state or misrepresents the place of garaging of the motor vehicle or trailer in another city or town, shall be considered in violation of laws of the commonwealth relating to taxes under chapter 60A, chapter 64H or chapter 64L. The right, license or contract provided for in subsections (a) and (b) shall not be issued or renewed until the person or business entity has paid all taxes due at the time of application for such right, license or contract.

(e) Any person who, for the purpose of evading payment of a tax pursuant to chapters 59 to 64J, inclusive, willfully makes and subscribes any return, form, statement or other document pursuant to subsection (a), (b) or (d) that contains or is verified by a written declaration that is made under the penalties of perjury, and that contains information that he does not believe to be true and correct as to every matter material to his compliance with all laws of the commonwealth relating to taxes, shall be subject to section 73.