

CITY OF THE PRESIDENTS

QUINCY  
Massachusetts

**DRAFT FOR  
PUBLIC REVIEW AND COMMENT**

**COMMENT PERIOD: SEPT. 12 – 27, 2016**

**The City of Quincy &  
Quincy HOME Consortium**

**Consolidated Annual Performance and  
Evaluation Report (CAPER)  
Program Year 2015-2016**



*City of Quincy*



*Town of Weymouth*



*Town of Braintree*



*Town of Holbrook*



*Town of Milton*



## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The city's community development division administered a wide variety of activities during the program year, including economic development activities; infrastructure improvements; housing rehabilitation projects; public facilities; public services; and funded a code enforcement officer. These activities are summarized below, and are illustrated in greater detail in the "accomplishments" section of each IDIS activity closeout submission.

### Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

| Goal                 | Category                          | Source / Amount | Indicator   | Unit of Measure        | Expected – Strategic Plan | Actual – Strategic Plan | Percent Complete | Expected – Program Year | Actual – Program Year | Percent Complete |
|----------------------|-----------------------------------|-----------------|---|------------------------|---------------------------|-------------------------|------------------|-------------------------|-----------------------|------------------|
| Code Enforcement     | Non-Housing Community Development | CDBG: \$        | Housing Code Enforcement/Foreclosed Property Care           | Household Housing Unit | 220                       | 0                       | 0.00%            | 44                      | 158                   | 359.09%          |
| Economic Development | Non-Housing Community Development | CDBG: \$        | Businesses assisted   | Businesses Assisted    | 10                        | 0                       | 0.00%            | 2                       | 4                     | 200.00%          |
| Homeless Objectives  | Homeless                          | ESG: \$         | Overnight/Emergency Shelter/Transitional Housing Beds added | Beds                   | 4950                      | 0                       | 0.00%            | 990                     | 990                   | 100.00%          |

|  |                                   |  |   |                        |      |   |       |     |     |         |
|--|-----------------------------------|--|---|------------------------|------|---|-------|-----|-----|---------|
| Homeless Objectives                                | Homeless                          | ESG: \$  | Homelessness Prevention   | Persons Assisted       | 125  | 0 | 0.00% | 25  | 25  | 100.00% |
| Homeless Objectives - Employment Initiative        | Homeless                          | Competitive McKinney-Vento Homeless Assistance Act: \$ | Other   | Other                  | 275  | 0 | 0.00% | 55  | 55  | 100.00% |
| Homeless Objectives - Permanent Housing            | Homeless                          | Competitive McKinney-Vento Homeless Assistance Act: \$ | Homelessness Prevention   | Persons Assisted       | 1520 | 0 | 0.00% | 304 | 304 | 100.00% |
| Housing Rehab Program Support                      | Affordable Housing                | CDBG: \$   | Homeowner Housing Rehabilitated   | Household Housing Unit | 0    | 0 |       | 0   | 0   |         |
| Housing Rehab Program Support                      | Affordable Housing                | CDBG: \$   | Other   | Other                  | 1    | 0 | 0.00% | 1   | 1   | 100.00% |
| Infrastructure Improvements                        | Non-Housing Community Development | CDBG: \$   | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted       | 1000 | 0 | 0.00% | 200 | 0   | 0.00%   |
| Owner Housing Objectives - Acq., Production, Rehab | Affordable Housing                | CDBG: \$ / HOME: \$                                    | Rental units rehabilitated  | Household Housing Unit | 0    | 2 |       | 0   | 0   |         |

|  |   |                          |   |                        |      |   |       |     |   |         |
|--|---|--------------------------|---|------------------------|------|---|-------|-----|---|---------|
| Owner Housing Objectives - Acq., Production, Rehab | Affordable Housing  | CDBG: \$ / HOME: \$      | Homeowner Housing Rehabilitated   | Household Housing Unit | 125  | 3 | 2.40% | 25  | 3 | 12.00%  |
| Owner Housing Objectives - Asst for Homeownership  | Affordable Housing  | HOME: \$                 | Homeowner Housing Added   | Household Housing Unit | 0    | 3 |       | 0   | 0 |         |
| Owner Housing Objectives - Asst for Homeownership  | Affordable Housing  | HOME: \$                 | Direct Financial Assistance to Homebuyers   | Households Assisted    | 10   | 0 | 0.00% | 2   | 5 | 250.00% |
| Planning & Administration                          | Affordable Housing<br>Public Housing<br>Homeless<br>Non-Homeless<br>Special Needs<br>Non-Housing<br>Community Development | CDBG: \$ / HOME: \$58368 | Other   | Other                  | 1    | 0 | 0.00% | 1   | 1 | 100.00% |
| Public Facilities                                  | Non-Housing<br>Community Development  | CDBG: \$                 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted       | 1000 | 0 | 0.00% | 200 | 0 | 0.00%   |

|                           |                                   |          |  |                        |       |   |       |      |      |         |
|---------------------------|-----------------------------------|----------|--|------------------------|-------|---|-------|------|------|---------|
| Public Services           | Non-Housing Community Development | CDBG: \$ | Public service activities other than Low/Moderate Income Housing Benefit | Persons Assisted       | 35000 | 0 | 0.00% | 7000 | 7344 | 104.91% |
| Rental Housing Objectives | Affordable Housing                | HOME: \$ | Rental units constructed   | Household Housing Unit | 45    | 0 | 0.00% | 9    | 0    | 0.00%   |
| Rental Housing Objectives | Affordable Housing                | HOME: \$ | Rental units rehabilitated   | Household Housing Unit | 15    | 0 | 0.00% | 3    | 11   | 366.67% |
| Section 108 Shipyard Loan | Section 108 Loan Repayment        | CDBG: \$ | Other  | Other                  | 1     | 0 | 0.00% | 1    | 1    | 100.00% |

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

During the program year, the city and the Consortium effectively utilized their *Community Development Block Grant (CDBG)*, *HOME*, *Emergency Solutions Grant (ESG)* and *McKinney Homeless Assistance* funds, as well as miscellaneous income, to undertake a variety of programs, projects, and activities that address housing and community development need in Quincy and in the Consortium.

Priority initiatives included housing rehabilitation, affordable housing development, first-time homebuyers assistance, economic development programs, neighborhood and public works improvements, and the provision of public services. The accomplishments of the city and the Consortium during the program year were consistent with the *Consolidated Plan’s* high-priority community development and housing objectives.

By and large, the City of Quincy was able to carry out the numerous planned objectives described in its action plan for the program year and was

therefore in compliance with the grantee's certification that it would follow the current HUD-approved Consolidated Plan.

As indicated in the section on "Leveraging", the city pursued all resources it indicated it would pursue.

The city provided requested certifications of consistency for HUD programs, in a fair and impartial manner, for which the grantee indicated that it would support applications of other entities, e.g., proposed assisted living projects, etc.

The city did not hinder Consolidated Plan implementation by action or willful inaction. We are pleased to report that most of the target goals were achieved, if not exceeded.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

|   | CDBG         | HOME      | ESG      |
|---|--------------|-----------|----------|
| White                                     | 3,002        | 48        | 0        |
| Black or African American                 | 692          | 10        | 0        |
| Asian                                     | 3,379        | 3         | 0        |
| American Indian or American Native        | 1            | 0         | 0        |
| Native Hawaiian or Other Pacific Islander | 1            | 0         | 0        |
| <b>Total</b>                              | <b>7,075</b> | <b>61</b> | <b>0</b> |
| Hispanic                                  | 423          | 1         | 0        |
| Not Hispanic                              | 6,652        | 60        | 0        |

Table 2 – Table of assistance to racial and ethnic populations by source of funds

### Narrative

The CDBG and HOME fields for the above chart are auto-populated from the IDIS activity accomplishment screens for the given program year. ESG figures were not available for this draft report and will be manually entered, based upon data received from our two ESG subrecipient agencies.

**CR-15 - Resources and Investments 91.520(a)**

Identify the resources made available

| Source of Funds | Source | Resources Made Available | Amount Expended During Program Year |
|-----------------|--------|--------------------------|-------------------------------------|
| CDBG            |        | 6,765,576                | 669,010                             |
| HOME            |        | 2,334,672                | 529,201                             |
| ESG             |        | 622,064                  | 134,273                             |

Table 3 - Resources Made Available

Narrative

Identify the geographic distribution and location of investments

| Target Area | Planned Percentage of Allocation | Actual Percentage of Allocation | Narrative Description |
|-------------|----------------------------------|---------------------------------|-----------------------|
|             |                                  |                                 |                       |

Table 4 – Identify the geographic distribution and location of investments

Narrative

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

During the program year, the Consortium and City of Quincy used HUD funds to successfully leverage substantial federal, state, local and private funds in developing critical economic development, housing, homeless and community development programs, projects and activities. The highlights are summarized as follows:

CDBG funds leveraged at least \$ from various activities during the year. (Figure not available for this draft, will be included in final report).

The 10 Winter Street Project in Quincy leveraged \$3.8 million in state Capital Improvement/Preservation, Community Based Housing, and Affordable Housing Trust funds and City of Quincy Affordable Housing Trust funds. The City closed on a \$500,000 HOME loan in FFY15.

The Massachusetts Rental Voucher Program (MRVP) also provided an eligible match for the Quincy HOME Consortium. (Please refer to the HOME Match Report located under "Attachments" for a financial breakdown).

The Consortium did not utilize publicly owned land or property to address the needs identified in the Plan. However, the Consortium continues to work with area non-profit developers to take advantage of existing, underutilized properties. For example, the property located at 178 East Howard Street sat vacant for years, was completed in FFY15. The site now has 12 new units for Low Income Households, with a Veteran's preference.

| <b>Fiscal Year Summary – HOME Match</b>  |            |
|--|------------|
| 1. Excess match from prior Federal fiscal year                                 | 16,068,577 |
| 2. Match contributed during current Federal fiscal year                        | 3,372,957  |
| 3. Total match available for current Federal fiscal year (Line 1 plus Line 2)  | 19,441,534 |
| 4. Match liability for current Federal fiscal year                             | 73,850     |
| 5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4) | 19,367,684 |

**Table 5 – Fiscal Year Summary - HOME Match Report**

| Match Contribution for the Federal Fiscal Year |                      |                            |                               |                              |                         |   |                |             |
|--|----------------------|----------------------------|-------------------------------|------------------------------|-------------------------|---|----------------|-------------|
| Project No. or Other ID                        | Date of Contribution | Cash (non-Federal sources) | Foregone Taxes, Fees, Charges | Appraised Land/Real Property | Required Infrastructure | Site Preparation, Construction Materials, Donated labor | Bond Financing | Total Match |
| 10 Winter Street (IDIS ID#2807)                | 07/23/2015           | 3,372,957                  | 0                             | 0                            | 0                       | 0   | 0              | 3,372,957   |

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

| Program Income – Enter the program amounts for the reporting period |   |   |                                |  |
|---|---|---|--------------------------------|--|
| Balance on hand at beginning of reporting period<br>\$              | Amount received during reporting period<br>\$ | Total amount expended during reporting period<br>\$ | Amount expended for TBRA<br>\$ | Balance on hand at end of reporting period<br>\$ |
| 8,657   | 110,139                                       | 118,796   | 0                              | 0  |

Table 7 – Program Income

| <b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b> |       |                                   |                           |                    |          |                    |
|---|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
|   | Total | Minority Business Enterprises     |                           |                    |          | White Non-Hispanic |
|   |       | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic |                    |
| <b>Contracts</b>  |       |                                   |                           |                    |          |                    |
| Dollar Amount   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Number  | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| <b>Sub-Contracts</b>  |       |                                   |                           |                    |          |                    |
| Number  | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Dollar Amount   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
|   | Total | Women Business Enterprises        | Male                      |                    |          |                    |
| <b>Contracts</b>  |       |                                   |                           |                    |          |                    |
| Dollar Amount   | 0     | 0                                 | 0                         |                    |          |                    |
| Number  | 0     | 0                                 | 0                         |                    |          |                    |
| <b>Sub-Contracts</b>  |       |                                   |                           |                    |          |                    |
| Number  | 0     | 0                                 | 0                         |                    |          |                    |
| Dollar Amount   | 0     | 0                                 | 0                         |                    |          |                    |

Table 8 – Minority Business and Women Business Enterprises

| <b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b> |       |                                   |                           |                    |          |                    |
|--|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
|  | Total | Minority Property Owners          |                           |                    |          | White Non-Hispanic |
|  |       | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic |                    |
| Number   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Dollar Amount  | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |

Table 9 – Minority Owners of Rental Property

| <b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition |       |                                   |                           |                    |          |                    |
|--|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
| Parcels Acquired   |       | 0                                 |                           | 0                  |          |                    |
| Businesses Displaced   |       | 0                                 |                           | 0                  |          |                    |
| Nonprofit Organizations Displaced  |       | 0                                 |                           | 0                  |          |                    |
| Households Temporarily Relocated, not Displaced  |       | 0                                 |                           | 0                  |          |                    |
| Households Displaced   | Total | Minority Property Enterprises     |                           |                    |          | White Non-Hispanic |
|  |       | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic |                    |
| Number   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Cost   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |

Table 10 – Relocation and Real Property Acquisition

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

|  | One-Year Goal | Actual |
|--|---------------|--------|
| Number of homeless households to be provided affordable housing units      | 0             | 0      |
| Number of non-homeless households to be provided affordable housing units  | 20            | 21     |
| Number of special-needs households to be provided affordable housing units | 0             | 0      |
| <b>Total</b>   |               | 21     |

Table 11 – Number of Households

|  | One-Year Goal | Actual |
|--|---------------|--------|
| Number of households supported through Rental Assistance | 0             | 2      |
| <b>Total</b>   | 0             | 2      |

Table 12 – Number of Households Supported

### Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

During the reporting period, the Consortium provided the following assistance to support low- and moderate-income households:

Tenant-Based Rental Assistance to two (2) households.

First Time Homebuyer Assistance to five (5) households.

Creation through rehabilitation of 11 HOME-assisted rental units.

Rehabilitation of three (3) homeowner's properties.

The Consortium did not experience many difficulties in meeting its goals. The FTHB Program was successful in FFY15 due to the local real estate market. A 12 unit rental development project at 178 East Howard Street was completed in early FFY16, and the Consortium also expects the completion of a 78-unit acquisition/rehabilitation project (11 HOME-assisted Units) and a Six Unit SRO to be completed in early FFY16.

**Discuss how these outcomes will impact future annual action plans.**

The Consortium expects that the FTHB Program, the Tenant-Based Rental Assistance Program and HOME-assisted rental production will continue to thrive. Homeowner Housing Rehabilitation is often challenging with HOME funds, as the entire property must be brought up to code. This reduces the probability that the Consortium will see a large number of Housing Rehabilitation completed activities.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

| <b>Number of Persons Served</b> | <b>CDBG Actual</b> | <b>HOME Actual</b> |
|---------------------------------|--------------------|--------------------|
| Extremely Low-income            | 0                  | 5                  |
| Low-income                      | 1                  | 10                 |
| Moderate-income                 | 3                  | 6                  |
| <b>Total</b>                    | <b>4</b>           | <b>21</b>          |

Table 13 – Number of Persons Served

**Narrative Information**

The participants of the First Time Homebuyer Program had moderate-incomes. Most of the households residing in rental projects and participating in the Housing Rehabilitation Program were Low-income. Participants in Braintree's Tenant-Based Rental Assistance Program, and one household residing in a HOME-assisted rental unit, were Extremely Low Income.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Progress in this area has been accomplished, thanks to a mental health clinician; a nurse; and a case manager who work with the homeless population in the CoC, who are part of an outreach team to visit known areas of human habitation and local soup kitchens at least twice a month. This team provides unsheltered individuals with small items (socks, toiletries, blankets) in order to build relationships. This team has been successful in their efforts to encourage unsheltered individuals to enter shelter and in some cases, permanent housing. For many years, the CoC approach has been to build relationships with unsheltered individuals; encourage them to enter shelter; keep the threshold expectations for accessing shelter to a minimum (especially in the winter months); and move them directly to Housing First permanent housing whenever such resources are available. This practice has resulted in continued declines in the street population.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

This is accomplished through the operation of "Fr. Bill's Place" emergency shelter on Broad Street in Quincy. Fr. Bill's Place provides emergency shelter to an average of 105 individuals per night. The shelter also has bathing facilities and provides meals to its guests, in addition to a host of services including skill-building, job training, job search, basic health services, and case management. The shelter was the first in the state to pilot a regional triage system, involving coordination among all CoC partners that assessed every homeless family and matched them to appropriate local shelter. It will continue to promote state systems reform. The CoC plan also includes advocating for and developing permanent supportive housing for disabled chronically-homeless families using CoC and other resources. As for transitional housing, the CoC made the decision in 2012 to eliminate its one and only transitional housing project in favor of reallocating those funds for the creation of permanent housing for chronically homeless and other disabled participants. This reallocation aligned with the strategic plan goals of the CoC 10-Year Plan to End Chronic Homelessness and its Housing First approach.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The Commonwealth of Mass has a mandate to provide shelter to all eligible families with children under the age of 18. If screened eligible for Emergency Assistance (EA), the guidelines prohibit denying admission. When demand exceeds capacity, as it has in recent years, the state rents overflow motels to accommodate families. EA also prohibits separating families. Families are screened for eligibility by DHCD staff at the local welfare offices who must comply with these requirements to keep families intact. When DHCD makes placement into shelter, the EA family shelter providers, by contract, must be able to accommodate all family members, including teenage boys and/or any other male household members. Shelter providers also must assist families with re-housing and are not to propose housing options that would separate or deny admission to some household members. The CoC's current efforts to combat homelessness among veterans are as follows: Fr. Bills & MainSpring (FBMS) leads the CoC efforts to combat veterans' homelessness, collaborating with VA Health Care for Homeless Veterans, MA Dept of Veterans' Services, and other CoC partners. FBMS has a Veterans Track: vets needing shelter or prevention are immediately assessed and assisted by specially trained staff. The Vets Track team meets regularly to improve services. It also systematically reviews the homeless vets list from HMIS to plan housing placement. FBMS veterans services include: (1) shelter, transitional housing, SSVF, and VASH case management (VA), HVRP employment services (DOL), and peer-to-peer outreach. It has 325 PSH units with a veterans' preference and 14 designated vet units, including an SRO Mod Rehab project in Quincy. The veterans' strategy is consistent with CoC strategic goals, including the 10- Year plan to end chronic homelessness and efforts to reduce family homelessness: (1) There is a priority to re-house chronic (CH) vets and there are CoC funded PSH units with both CH and vets priority; (2) FBMS assists the VA to outreach and enroll CH vets in VASH. (3) FBMS has VA-funded shelter beds for vet families; (4) vet families are fast-tracked for re-housing. In the future the CoC will continue to build out the Veterans' Track aligned with the federal strategy and with the new MA plan to end veterans homelessness. The CoC's current efforts to address the youth homeless population are as follows: The CoC addresses the youth homeless population through its Young Adult (YA) Coalition convened through the South Shore Network. The YA Coalition brings together 20+ partners. The YA Coalition identifies youth needs, plans strategies, improves service delivery, and conducts coordinated case management. Initiatives include: creation of a Youth Protocol at Father Bill's Place (flexible shelter hours and semi-private sleeping area for youth 18-24 who are in school or employed); pilot HPRP program to re-house young adults; School on Wheels temporary homes and services for college bound youth; and Bridgewater State University full scholarship for homeless youth. The YA Coalition tracks HMIS data and the increasing number of homeless youth. The CoC priority for this population is housing, which is consistent with the CoC strategic goal of Housing First. FBMS also takes part in the young adult committee of the MA Housing & Shelter Alliance in order to involve the CoC in statewide advocacy and planning for youth.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

We help low-income families and individuals avoid becoming homeless through a plethora of programs, including community center programs (GED courses; skill-building; and job training programs which increase employment options); options to utilize one of the city's food pantries, which allows more income to go towards housing; and we also work closely with the city's designated anti-poverty agency (QCAP) to provide homelessness prevention services through the Emergency Solutions Grant.

Foster Care (Youth Aging Out): DCF is the state agency providing Foster Care and is responsible for ensuring compliance with its policy that youth not be routinely discharged into homelessness. DCF uses the PAYA Life Skills Curriculum to prepare youth for self-sufficiency, provides written 'Notice of Intent to Discharge' to each foster care youth 18+ and establishes a Transition Plan with each youth which identifies available resources, steps to meet targeted goals, the individual(s) responsible to assist, and the appropriate discharge housing arrangements.

Health Care: At the Q/W CoC level, Father Bills & MainSpring (FBMS) as the CoCs sole adult shelter provider, tracks discharges from hospitals and substance abuse programs to shelter, and reports this data to the CoC and ultimately to the ICHH.

Mental Health: At the Q/W CoC level, FBMS tracks discharges from mental health facilities and shares data with the CoC and the ICHH. Local DMH representatives work with FBMS to prevent discharges from DMH facilities to shelters.

Corrections Facilities At the Q/W CoC level FBMS tracks local discharges. DOC compliance is good. Discharges from local jails are a concern, and the CoC Leadership Council has reached out to the county sheriffs for better discharge diversion.

Those who are receiving assistance from public or private agencies that address housing, health, social services, employment, education or youth needs. Members of our CoC's Board on Homelessness meet on a regular basis and share information with each other and with public and private agencies regarding individuals receiving assistance in these areas. Between membership on the state's Interagency Council on Homelessness, the South Shore Network to End Homelessness, or any number of committees on which our members participate, we work with these agencies and with each other to ensure that anyone receiving assistance from any of these sources is adequately housed. Homelessness prevention is achieved among this population through information and resource sharing.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The Consortium depends on its Public Housing Authorities to be the major providers of subsidized housing via public housing units as well as through Section 8 and MRVP, to address the cost burden of low and moderate income households, especially those that have income below 50% of area median. Most of these households cannot afford to pay market rents. For that reason, the number on the waiting list is almost double the number of public housing units in the consortium.

The Quincy Housing Authority (QHA) partners with Manet Community Health Center and South Shore Elder Services to bring to residents the medical services required by them. QHA has conducted outreach to its residents and to tenants subsidized under the Section 8 program to provide homeownership assistance. The Authority has partnered with Quincy Community Action Programs to provide a Head Start program and child care on site in the Germantown housing development. In addition, QHA has received funding from HUD's Family Self-Sufficiency (FSS) Program to encourage higher resident earnings. Even though the amount of rent increase tenants would face with increased income is escrowed for home ownership or education, further outreach is needed to educate residents that they will not lose their homes and therefore, maximize participation in the program.

The QHA has identified a range of community and supportive services provided by local non-profit and state agencies in the fields of education, job training, family well-being, and recreation. QHA experienced a low vacancy rate and a high rate of rent collections over the past year.

The Braintree Housing Authority (BHA) is a participant of the Section 8 Centralized Wait List. The list contains over 400 applications from families who live or work in the town of Braintree. The BHA's state-aided family wait list contains 200+ applications. The average wait is five years. In the town of Braintree there is a shortage of low-income family housing units. More family units are needed to meet the needs of families whose income is not sufficient for market rate apartments. Over the past year, housing and support services were offered to all of the BHA's tenants.

The Holbrook Housing Authority (HHA) manages public housing units and Section 8 housing vouchers to benefit low to moderate-income families, seniors and special needs individuals. Over the past year, housing and support services were offered to all of the HHA's tenants.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The Quincy Housing Authority has made a strong commitment in recent years toward improving relations with tenants. Residents of each of the elderly housing developments are represented by individual Tenant Councils, while tenants of the two family housing developments in Germantown elect members of a joint Harborview Residents Committee. In addition, the Senior Residents Council

addresses matters of concern to elderly residents of all QHA properties. All of these bodies have direct impact on agency operations, including modernization, maintenance and policy adoption. The Resident Advisory Board provides guidance to the Authority in preparation of its annual plan and five-year Public Housing Authority Plan for HUD.

Weymouth Housing Authority (WHA) tenants are able to participate in operating the housing authority. Each housing development has a tenant-based organization that meets regularly with a WHA representative. The WHA has a Resident Advisory Board, with two residents from each development (often the President of the Tenant Association), and representatives from the WHA. The Board meets quarterly to discuss policies and needs.

Through its cooperating regional non-profit agencies, the Consortium's housing authorities engage in outreach and education activities to prepare potential clients for the responsibilities of home ownership. Special efforts are made to inform public housing residents of home ownership opportunities. Cooperating non-profits conduct a First Time Home Buyers Workshop for all public housing residents in Quincy at least once a year. QHA offers programs that allow educational and home ownership expenditures in lieu of public housing rent increases. All participants in the Quincy program and the One Mortgage Program must participate in a State-certified Homebuyer Education program. These classes are offered regularly during the year, both in Quincy and neighboring towns by local cooperating organizations, and throughout the state.

### **Actions taken to provide assistance to troubled PHAs**

As of the date of this CAPER submission, there are no known HUD-designated "troubled" PHAs in our consortium.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

In a city as built-out as Quincy, and in such an expensive housing market as Quincy, it is extremely difficult to preserve, promote, and construct affordable housing. That said, the City and Consortium has taken steps to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing.

During the 2013 – 2014 program year the City of Quincy embarked on creating a new five year Housing Production Plan with the assistance of the Metropolitan Area Planning Council. The Housing Production Plan will guide the City's housing production through a market-rate and affordable housing preservation and creation strategy. Through community input, the Housing Production Plan will identify the City's housing needs, demand, opportunities, challenges, and affordable housing goals for the future. The Plan will also assist the City in meeting Quincy's state-mandated affordable production target.

On July 8, 2015, Quincy PCD and MAPC held the first of two public forums. The meeting provided the 25 participants with an overview of the project, a presentation summarizing housing needs and demand in Quincy, and an opportunity to discuss potential housing goals, barriers and opportunities. Earlier that year, PCD and MAPC Staff held interviews from key stakeholders in the community: the executive directors of both of the City's Community Housing Development Organizations (CHDOs), a member of the Quincy Affordable Housing Trust Fund Committee, Executive Director of the Quincy Housing Authority, a local private developer and a commercial Realtor.

The Housing Production Plan is slated to be complete and adopted by the City Council in Fall of 2016.

During the 2013 – 2014 program year the South Shore HOME Consortium approved the following policies: Homebuyer Refinancing, Developer Refinancing, Property Standards, Relocation Assistance, CHDO Proceeds and Income Verification. These policies were revised to incorporate best practices and standardize implementation of the HOME Program.

## **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Within the City of Quincy, there is a viable transportation network to address the obstacle of geographic isolation and transportation. The City of Quincy is part of the MBTA service area. Locally, the city uses CDBG to fund transportation for senior citizens for both medical and social needs, through our Council on Aging program.

The City of Quincy is preparing a revised edition of the 2008 Language Assistance Plan which addresses

the language barriers within the city for limited English proficient (LEP) residents.

The City of Quincy provided Technical Assistance to its service providers.

The City of Quincy allocated its funding, to the best of its knowledge, in the most efficient and effective way possible.

**Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

Regarding actions taken to reduce lead-based paint hazards, X Housing Rehabilitation Program projects completed in the Consortium in FFY15 had some level of deleading performed; either interim controls or full abatement. Quincy PCD and its rehabilitation program subrecipient also leverage CDBG and HOME funds with the Massachusetts Get the Lead Out Program, which provides zero and low-interest loans to owner-occupants, non-profit organizations and investor-owners.

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

During the program year, through CDBG, we took the following actions to reduce the number of poverty-level families:

The Council on Aging offered medical and non-medical transportation services and various health and recreational services for seniors, including exercise classes, flu shot and blood pressure clinics, counseling, support groups, workshops, and seminars.

The City's Asian Liaison provided translation, counseling, outreach and referrals to the growing Asian population to enable them to access government and other services.

The Asian American Service Association (AASA) Wollaston Senior Center provided programming for elder seniors especially for health and wellness and English as a Second Language.

Father Bills and Mainspring provided beds, training, job placement and case management.

Maria Droste provided mental health counseling to low/moderate-income people without mental health benefits.

Quincy After School Child Care (QCARE) provided tuition scholarship or low-income families at Quincy After School Child Care within a safe, healthy environment by stimulating the child's potential to grow physically, emotionally, intellectually and socially.

Quincy Community Action Program (QCAP) Southwest Community Center Emergency Food Center enabled clients to save money on a food budget to pay their rent and utility bills. Clients also received a range of other support services.

The South Shore YMCA Quincy offered Teen Center Social Group to provide social skills education and opportunities to practice new skills with the guidance of qualified counselors for adolescents with ASD and Asperger's Syndrome. They also offered educational, social, and recreational opportunities for adults with developmental disabilities. They additionally provided quality Out-of-School Time (OST) programs, at the North Quincy, Ward 2 and Ward IV Neighborhood Centers during the summer, Tuesday afternoons and school vacations including Summer Lunch Program through the USDA Summer Food Service Program and Project Bread.

The South Shore YMCA - Germantown Neighborhood Center provided programs to increase understanding of the importance of education and develop strategies for working toward self-sufficiency. "Choice" Food Pantry clients had maximum flexibility in choosing items and were able to use their food budget to pay their rent and utility bills.

The Houghs Neck Community Center (HNCC) provided senior socialization, information and volunteer opportunities. Youth activities included reading, playgroups, arts, drug and alcohol awareness, game night, and socials. Women's groups included aerobics, Pilates, computers education, and outreach. Community resources provided a safe supervised meeting place (the center) with information and referral services and materials. HNCC assisted the North Quincy Community Center in providing senior drop-in, senior lunch, bingo, ESL, holiday celebrations both traditional American and Asian, and police department safety programs. HNCC also assisted the Montclair Wollaston Neighborhood Association in providing senior newsletters to the community.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

Administration: Program Managers within the City of Quincy Department of Planning and Community Development (PCD) were responsible for managing all federal funds associated with the project categories identified within the Action Plan.

After the city's mayor approved the annual budgets associated with CDBG, HOME, ESG, and McKinney funds, it was PCD's responsibility to ensure all resources were expended according to Federal and City regulations and program guidelines. In turn, Quincy PCD is subject to periodic financial audits by the City and HUD. In addition, PCD is also required by HUD to complete this Consolidated Annual Performance and Evaluation Review (CAPER) to report on its accomplishments, expenditures, and effectiveness in implementing the goals within the Action Plan.

Quincy Neighborhood Based Programs: Quincy's emphasis on neighborhood based programs provided by local community centers has allowed the City to aggressively target high priority needs in low to moderate-income areas. It has also reduced overlap and redundancy in programs that would otherwise serve the same constituents and areas across the City.

City Departments and Local Non-Profit Organizations: The City/Consortium utilized many city departments as well as local non-profit organizations to plan and implement programs that support

their mission for the benefit of low to moderate income persons.

**Strengths and Gaps in the Delivery System:** The institutional structure is in place to carry out the Consortium's housing and community development plan. The city, through PCD, was involved in the planning and implementation of CDBG, HOME, ESG and McKinney-Vento Homeless Assistance programs in the City/Consortium since these individual programs were created. With respect to public facilities renovations and housing rehabilitation programs, the city's Office of Housing Rehabilitation has existed for over 30 years. Most of the city's subrecipients have received CDBG and HOME funding in prior years, and therefore, were well aware of the appropriate regulations and have expertise specific to the activities that were undertaken with HUD CPD grant assistance.

**Public Services –** Many of the public service providers have limited resources, i.e. staff, technology, money. PCD offered technical assistance to encourage collaboration among agencies; support volunteer initiatives; provide guidance for managing data and developing quality outcomes; and passing along information about other grants and resources available in the public service sector.

**Technical Assistance:** PCD continued providing organizations involved in these types of activities with as much technical assistance as possible to help make their activities a success. For the past 17 years, PCD has conducted between 1-3 training workshops per year to assist subrecipients in meeting their grant obligations and improve their program operations.

### **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City of Quincy fosters coordination between public housing and assisted housing providers by appointment of Quincy Housing Authority (QHA) commissioners and staff on a variety of city boards and commissions. In addition, the city worked with QHA to assist residents that participated in the Family Self-sufficiency Program with home ownership opportunities.

The QHA and the PCD collaborate on housing and community development issues and projects. QHA is an agency representative on our consortium's Fair Housing Committee; the CoC's Board on Homelessness; and Affordable/Inclusionary Housing committee. The QHA also coordinates activities and services in partnership with the Germantown Neighborhood Center, which is a regular recipient of CDBG public service funding. In turn, the City has supported QHA initiatives over the years, such as the construction of the boardwalk in Germantown and the handicapped accessibility projects in the QHA Computer Center.

The QHA controls its hiring, contracting and procurement, as it is basically an independent entity from the city. However, the city is expected to be involved when the QHA starts considering new developments or demolishing or disposing public housing units. QHA and PCD also sign off on each other's certifications of consistency with consolidated plans and housing authority plans.

The Weymouth Housing Authority (WHA), works with agencies like health providers and the police department to address issues and assist residents. There is a Drug Prevention Task Force that combats crime and drugs in public housing. WHA tenants are able to participate in operating the housing authority. Each housing development has a tenant-based organization that meets regularly with a WHA representative. The WHA has a Resident Advisory Board, with two residents from each development, and representatives from the WHA.

The Braintree Housing Authority (BHA) maintains the "667" and "705" housing programs; as well as Massachusetts Rental Voucher Program; and Section 8. The BHA also administers a successful Family Self-sufficiency program and a Homeownership program with funding provided by HUD. The BHA is the monitoring agent for the 52 affordable units at Turtle Crossing.

The Milton Housing Authority (MHA) is a state agency responsible for the administration of Elderly/Disabled and Family housing in Milton. The Authority manages 39 one-bedroom units of elderly/disabled housing, 12 units of family housing and 144 Housing Choice Vouchers.

The Holbrook Housing Authority (HHA) manages 74 one-bedroom units of elderly housing. Ten of those units (13.5%) are designated for individuals under 60 years of age who are disabled. The HHA also has ten three-bedroom family units and administers six MRVP Mobile Vouchers, two project-based MRVP Vouchers, and two AHVP Vouchers. The Dedham Housing Authority currently administers the Authority's 82 Section 8 Vouchers.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

During the year, the regional fair housing committee created, published, and advertised a regional fair housing website, and we also held a fair housing workshop at Braintree Town Hall.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The city conducted monitoring of most of its CDBG, HOME, ESG, and McKinney subrecipients to improve program compliance and meet comprehensive planning requirements.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

One public hearing, and a public comment period of not less than 15 days, were offered for this CAPER.

A draft of this document was available for public review and comment from Sept. 12-27, 2016 online at [www.quincyma.gov](http://www.quincyma.gov) and in the reference section of the Thomas Crane Public Library (TCPL), 40 Washington St., Quincy, MA.

A public hearing on the CAPER was held on Sept. 22 in the professional development room (#121) at 34 Coddington St, Quincy, MA 02169.

The deadline for comments was 4:30 P.M. on Sept. 27, 2016. No comments were received.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

Not Applicable. This jurisdiction does not believe any programs or program objectives needed to be changed, nor were any changes made during the program year as a result of its experiences.

|  |    |
|--|----|
| <b>Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?</b> | No |
|--|----|

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## **CR-50 - HOME 91.520(d)**

**Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)**

All HOME fund recipients were required to submit an approved affirmative marketing/tenant selection plan for units assisted under the HOME Program. Compliance with the plan is monitored by the Consortium on an annual basis. No findings were revealed in this area during the program year. Also, all communities had affirmative marketing agreements with both CHDOs, and followed all HUD-prescribed procedures under 24 CFR 2 §200.321 (formerly 24 CDF 85.36(e)), to ensure that minority business enterprises are used when possible in procurement of property and services.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

In FY15, the Consortium expended \$118,795.93 in HOME Program Income to five (5) HOME activities. The expenditures includes \$2,550 to one (1) first-time homebuyer activities, \$709.82 for one homeowner housing rehabilitation activity, \$5,467.77 for one (1) rental rehabilitation loans and \$110,068.34 for two (2) new construction / acquisition rehabilitation rental activities.

The first time homebuyer is low income (between 60 – 80% AMI). The household identified themselves as Black/African American.

The rental rehabilitation loans assisted two units affordable for low income households (between 0 – 80% AMI). Of these tenants, one is a single parent, and one is an elderly household. One of the households identified themselves as White and one household identified themselves as Black / African American.

The new construction and acquisition/rehabilitation rental activities are currently under construction,

and household data will be available once the units are completed.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

All actions taken to foster and maintain affordable housing were illustrated under CR-20 and CR-35, and thus, have not been repeated here for sake of repetition.

## CR-60 - ESG 91.520(g) (ESG Recipients only)

### ESG Supplement to the CAPER in *e-snaps*

#### For Paperwork Reduction Act

#### 1. Recipient Information—All Recipients Complete

##### Basic Grant Information

|   |                     |
|---|---------------------|
| Recipient Name  | QUINCY              |
| Organizational DUNS Number  | 079532107           |
| EIN/TIN Number  | 046001409           |
| Identify the Field Office   | BOSTON              |
| Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance | Quincy/Weymouth CoC |

##### ESG Contact Name

|             |                                |
|-------------|--------------------------------|
| Prefix      | Mr                             |
| First Name  | SEAN                           |
| Middle Name | P                              |
| Last Name   | GLENNON                        |
| Suffix      | 0                              |
| Title       | COMMUNITY DEVELOPMENT DIRECTOR |

##### ESG Contact Address

|                  |                       |
|------------------|-----------------------|
| Street Address 1 | 34 CODDINGTON ST.     |
| Street Address 2 | 3RD FLOOR             |
| City             | QUINCY                |
| State            | MA                    |
| ZIP Code         | 02169-4501            |
| Phone Number     | 6173761167            |
| Extension        | 0                     |
| Fax Number       | 6173761097            |
| Email Address    | SGlennon@quincyma.gov |

##### ESG Secondary Contact

|               |  |
|---------------|--|
| Prefix        |  |
| First Name    |  |
| Last Name     |  |
| Suffix        |  |
| Title         |  |
| Phone Number  |  |
| Extension     |  |
| Email Address |  |

#### 2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2015  
Program Year End Date 06/30/2016

**3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name:** QUINCY COMMUNITY ACTION PROGRAMS

**City:** Quincy

**State:** MA

**Zip Code:** 02169, 5242

**DUNS Number:** 162107163

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 50000

**Subrecipient or Contractor Name:** FATHER BILLS & MAINSPRING

**City:** Quincy

**State:** MA

**Zip Code:** 02169, 5715

**DUNS Number:** 802347864

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 90000

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

| Number of Persons in Households | Total |
|---------------------------------|-------|
| Adults                          |       |
| Children                        |       |
| Don't Know/Refused/Other        |       |
| Missing Information             |       |
| <b>Total</b>                    |       |

Table 14 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

| Number of Persons in Households | Total |
|---------------------------------|-------|
| Adults                          |       |
| Children                        |       |
| Don't Know/Refused/Other        |       |
| Missing Information             |       |
| <b>Total</b>                    |       |

Table 15 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

| Number of Persons in Households | Total |
|---------------------------------|-------|
| Adults                          |       |
| Children                        |       |
| Don't Know/Refused/Other        |       |
| Missing Information             |       |
| <b>Total</b>                    |       |

Table 16 – Shelter Information

#### 4d. Street Outreach

| Number of Persons in Households | Total |
|---------------------------------|-------|
| Adults                          |       |
| Children                        |       |
| Don't Know/Refused/Other        |       |
| Missing Information             |       |
| <b>Total</b>                    |       |

Table 17 – Household Information for Street Outreach

#### 4e. Totals for all Persons Served with ESG

| Number of Persons in Households | Total |
|---------------------------------|-------|
| Adults                          |       |
| Children                        |       |
| Don't Know/Refused/Other        |       |
| Missing Information             |       |
| <b>Total</b>                    |       |

Table 18 – Household Information for Persons Served with ESG

#### 5. Gender—Complete for All Activities

|                          | Total |
|--------------------------|-------|
| Male                     |       |
| Female                   |       |
| Transgender              |       |
| Don't Know/Refused/Other |       |
| Missing Information      |       |
| <b>Total</b>             |       |

Table 19 – Gender Information

**6. Age—Complete for All Activities**

|                          | Total |
|--------------------------|-------|
| Under 18                 |       |
| 18-24                    |       |
| 25 and over              |       |
| Don't Know/Refused/Other |       |
| Missing Information      |       |
| <b>Total</b>             |       |

Table 20 – Age Information

**7. Special Populations Served—Complete for All Activities**

**Number of Persons in Households**

| Subpopulation                     | Total | Total Persons Served – Prevention | Total Persons Served – RRH | Total Persons Served in Emergency Shelters |
|-----------------------------------|-------|-----------------------------------|----------------------------|--|
| Veterans                          |       |                                   |                            |  |
| Victims of Domestic Violence      |       |                                   |                            |  |
| Elderly                           |       |                                   |                            |  |
| HIV/AIDS                          |       |                                   |                            |  |
| Chronically Homeless              |       |                                   |                            |  |
| <b>Persons with Disabilities:</b> |       |                                   |                            |  |
| Severely Mentally Ill             |       |                                   |                            |  |
| Chronic Substance Abuse           |       |                                   |                            |  |
| Other Disability                  |       |                                   |                            |  |
| Total (unduplicated if possible)  |       |                                   |                            |  |

Table 21 – Special Population Served

## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

### 10. Shelter Utilization

|   |  |
|---|--|
| Number of New Units – Rehabbed          |  |
| Number of New Units – Conversion        |  |
| Total Number of bed - nighths available |  |
| Total Number of bed - nights provided   |  |
| Capacity Utilization                    |  |

Table 22 – Shelter Capacity

### 11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

|   | Dollar Amount of Expenditures in Program Year |      |      |
|---|---|------|------|
|   | 2013  | 2014 | 2015 |
| Expenditures for Rental Assistance  |   |      |      |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance |   |      |      |
| Expenditures for Housing Relocation & Stabilization Services - Services               |   |      |      |
| Expenditures for Homeless Prevention under Emergency Shelter Grants Program           |   |      |      |
| <b>Subtotal Homelessness Prevention</b>   |   |      |      |

Table 23 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

|   | Dollar Amount of Expenditures in Program Year |      |      |
|---|---|------|------|
|   | 2013  | 2014 | 2015 |
| Expenditures for Rental Assistance  |   |      |      |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance |   |      |      |
| Expenditures for Housing Relocation & Stabilization Services - Services               |   |      |      |
| Expenditures for Homeless Assistance under Emergency Shelter Grants Program           |   |      |      |
| <b>Subtotal Rapid Re-Housing</b>  |   |      |      |

Table 24 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

|                    | Dollar Amount of Expenditures in Program Year |      |      |
|--------------------|---|------|------|
|                    | 2013  | 2014 | 2015 |
| Essential Services |   |      |      |
| Operations         |   |      |      |
| Renovation         |   |      |      |
| Major Rehab        |   |      |      |
| Conversion         |   |      |      |
| <b>Subtotal</b>    |   |      |      |

Table 25 – ESG Expenditures for Emergency Shelter

**11d. Other Grant Expenditures**

|                 | Dollar Amount of Expenditures in Program Year |      |      |
|-----------------|---|------|------|
|                 | 2013  | 2014 | 2015 |
| Street Outreach |   |      |      |
| HMIS            |   |      |      |
| Administration  |   |      |      |

Table 26 - Other Grant Expenditures

**11e. Total ESG Grant Funds**

| Total ESG Funds Expended | 2013 | 2014 | 2015 |
|--------------------------|------|------|------|
|                          |      |      |      |

Table 27 - Total ESG Funds Expended

**11f. Match Source**

|                           | 2013 | 2014 | 2015 |
|---------------------------|------|------|------|
| Other Non-ESG HUD Funds   |      |      |      |
| Other Federal Funds       |      |      |      |
| State Government          |      |      |      |
| Local Government          |      |      |      |
| Private Funds             |      |      |      |
| Other                     |      |      |      |
| Fees                      |      |      |      |
| Program Income            |      |      |      |
| <b>Total Match Amount</b> |      |      |      |

Table 28 - Other Funds Expended on Eligible ESG Activities

**11g. Total**

| Total Amount of Funds Expended on ESG Activities | 2013 | 2014 | 2015 |
|--|------|------|------|
|  |      |      |      |

Table 29 - Total Amount of Funds Expended on ESG Activities